

STRATEGIC PLANNING COUNCIL AGENDA

ME	ETIN	NG TYPE:			Date:	11/19/02
		-	X	Staff	Starting Time:	2 p.m.
				Product/Project	Ending Time:	4 p.m.
				Special	Place:	SU-18
	AIR:	Sherrill Amador DER: Barbara Baldridge		MEMBERS: Arguello, Ba Davis, Dimmick, Dolan, Dr Halttunen, Lutz, Madrigal, Smith, Weimer GUESTS: Wallenius, Wils	inan, Engleman, Fukuna Melena, Millet, Miyamot	ga, Galli, Giese,
Orde	er of A	agenda Items		Desired Outcome	Resources Used	Time Allotted
Α.	MI	NUTES – NOVEMBER 5, 2002		Decision		2 min.
В.	A C	TION ITEMS/SECOND READI	VC.			50 min.
	1. 2. 3.	Proposed BP 4225 – Course Repet (to replace BP 413) (Minimum Conditions) Propsed BP 5120 – Transfer Cente (Minimum Conditions) Proposed BP 5050 – Counseling an	ition r	Discussion/Decision Discussion/Decision	Handout Handout	
	4.	Matriculation (to replace BP 401) (Minimum Conditions) BP 7120 – Recruitment and Retent		Discussion/Decision	Handout	
	5.	(to replace BP 174 and BP 26) BP 3420 – Unlawful Discrimination	m	Discussion/Decision	Handout	
	6.	(to replace BP 101) (Compliance) Matriculation and Transfer Adviso		Discussion/Decision	Handout	
		Committee	•	Discussion/Decision	Handout	
	7.	Counseling Reorganization Plan		Discussion/Decision	Handout	
	8.	Recommended Faculty Positions for	or			
		2003-04 (Diane Lutz, Joe Madriga	1)	Discussion/Decision	Handout	
C.	DIS	SCUSSION ITEMS/FIRST READ	IN(<u> </u>		50 min.
	1. 2.	Institutional Review Process (Mike Rourke) Proposed Increase in Planetarium l	Fees	Discussion		
	3.	(Mike Rourke) Proposed Financial Aid Advisory a	and	Discussion		
		Appeals Committee (Mary San Ag	ustir		Handout	
	4.	Change in SPC Membership		Discussion	Handout	
	5.	Proposed Technology Planning Co	unci	1		
		(Michael Arguello)		Discussion	Handout	
	6. 7.	CCLC Policy Manual Numbering Proposed BP 2510 – Participation			Handout	
		Decision-Making (Minimum Cond	litior	ns) Discussion	Handout	
	8.	Project 8 Update		Information		
	9.	Proposed Reorganization of				
		Enrollment Services (Herman Lee)		Discussion	Handout	
	10.	CalWORKs Program (Mary Ann I	Orina	an) Discussion		

D. REPORTS OF PLANNING COUNCILS

10 min.

- 1. Administrative Services Planning Council Jerry Patton
- 2. Human Resource Services Planning Council Jack Miyamoto
- 3. Instructional Services Planning Council Diane Lutz
- 4. Student Services Planning Council Joe Madrigal

E. REPORTS OF CONSTITUENCIES

10 min.

- 1. Administrative Association Mollie Smith
- 2. Associated Student Government Sean Weimer
- 3. Confidential/Supervisory Team Jo Anne Giese
- 4. CCE/AFT Mike Dimmick
- 5. Faculty Senate Chris Barkley
- 6. **PFF/AFT** Mary Ann Drinan
- 7. The Faculty Nancy Galli

F. OTHER ITEMS



STRATEGIC PLANNING COUNCIL MINUTES

November 19, 2002

The regular meeting of the Palomar College Strategic Planning Council was held on Tuesday, November 19, 2002, in SU-18. The meeting was called to order at 2:00 p.m. by Dr. Sherrill L. Amador.

Roll Call

Members Present: Amador, Arguello, Barkley, Barton, Bedford, Davis, Dolan, Drinan, Engleman, Fukunaga, Galli, Giese, Halttunen, Lutz, Madrigal, Melena, Miyamoto, Owens, Patton, Smith, Weimer

Members Absent: Bishop, Cater, Dimmick

Guests Present: Barbara Baldridge, Herman Lee, Mike Rourke, Mary San Agustin, Anne Voth (for Cater), Darla Wilson, John Woods

A. MINUTES

MSC Barkley, Halttunen

The minutes of the meeting of November 5, 2002, were approved as corrected.

B. ACTION ITEMS/SECOND READING

1. Proposed BP 4225 – Course Repetition (to replace BP 413)

Item postponed until the December 3 meeting to allow the Faculty Senate additional time to discuss the matter. (Exhibit B-1)

2. <u>Proposed BP 5120 – Transfer Center</u>

Item postponed until the December 3 meeting to allow the Faculty Senate additional time to discuss the matter. (Exhibit B-2)

3. Proposed BP 5050 – Counseling and Matriculation (to replace BP 401)

Item postponed until the December 3 meeting to allow the Faculty Senate additional time to discuss the matter. (Exhibit B-3)

7. Counseling Reorganization Plan

Chris Barkley reported that the Faculty Senate had discussed the Counseling Reorganization Plan (Exhibit B-7) briefly but took no action. Dr. Amador noted that on reorganization, there is no recommendation; the groups will have the right to offer feedback, discussion, and input. Ms. Barkley stated that the Senate has also requested that we put a moratorium on reorganizations until they have had a chance to discuss them.

Dr. Amador discussed reorganization in general. The people who are most affected by reorganization are the ones who should have the most input in the process. Lynda Halttunen was asked to describe the process used in gathering input from the persons affected by this reorganization. Ms. Halttunen noted that the discussion has been underway since April, 2002. The Chair and Directors in the Counseling area crafted the rationale and job description. It went to the Counseling Department and received nearly unanimous approval. After it went to the SSPC for information, it went back to the Counseling Department for additional changes. It then went back to SSPC for the second reading and was approved. At this point, all but one person in the Counseling Department is in favor of it. Dr. Amador asked Ms. Halttunen to discuss the impact of moving this reorganization forward or not moving it forward will have on students. Ms. Halttunen stated that there are three areas where Counselors are supervising classified staff. In most of those cases, the classified employees are working without supervision, especially from May to August when faculty are not here and during semester and spring breaks. Counselors work a sixhour day, and classified staff work at least an 8½-hour day. The supervisory work being done by faculty could be done by a supervisor as it is lower-level administrative, non-professional work, such as evaluating staff, setting up schedules for staff, or dealing with budgets and reports. There would be a Counselor in the Career Center who would be the professional with expertise in career counseling. Two full-time Counselors would be assigned to the Transfer Center. All of the professional activities that would need to occur would be done by Counselors in those areas, such as attending meetings. They would bring information from those meetings back to the department. Students would be better served if we had a supervisor who would cover the front desk, the Transfer Center, and the Career Center because we could do some cross-training with the classified staff. If the classified staff were combined under one supervisor, we would have more efficient utilization of our resources.

Chris Barkley expressed the Senate's concern that the Director of the Transfer Center should be a Counselor. Diane Lutz pointed out that there is no statutory requirement that the Transfer Center Director be a Counselor. Joe Madrigal stated that he feels that the approved process has been followed meticulously in this matter through the appropriate department, SSPC, and now to SPC. Kathy Davis and Brian Engleman asked about the amount of input from classified staff in this matter and whether or not duties of the staff would be realigned along with the reorganization. Dr. Amador pointed out that the Faculty Senate selected the members to serve on the councils. It is the responsibility of those members, as things move along, to take the information to their constituent groups. Otherwise, there would be no point in having constituent representation on those councils. When people sit on committees and councils, they must be the conduit back to the groups they represent. When a Counselor serves as the Director of the Transfer Center, the professional is doing administrative tasks instead of spending time helping students. As we know we do not have enough Counselors for the number of students we serve and we are not doing as well as we should on numbers of transfers, that is where we should have the professional spending his/her time.

Mary Ann Drinan asked that the councils give their reports to SPC so that members might communicate back to their constituencies. Dr. Amador noted that the members of those councils are supposed to be reporting back to their constituencies themselves. Mr. Madrigal asked Ms. Barkley to inform the representatives on the various councils as to their roles in reporting back to their constituencies. Ms. Barkley agreed to do so.

Following lengthy discussion, it was agreed to give the Faculty Senate and the CCE two more weeks to make its comments on this matter. If we delay any longer, it will have a negative impact on students. This matter will appear for action on the agenda for the December 3 SPC meeting.

Ms. Barkley asked that high-priority items on today's agenda be identified so that she will be certain the Senate has an opportunity to act on them before the semester break. Dr. Amador indicated the following items on today's agenda must be acted upon by SPC no later than December 3: B-1, B-2, B-3, B-6, B-7, C-7, and C-9.

6. <u>Matriculation and Transfer Advisory Committee</u>

Following discussion, it was agreed to give the Faculty Senate two more weeks to make its comments on the Matriculation and Transfer Advisory Committee (Exhibit B-6). It will appear for action on the agenda for the December 3 SPC meeting.

5. <u>BP 3420 – Unlawful Discrimination (to replace BP 101)</u>

Dr. Miyamoto presented BP 3420 for action with revisions as suggested at the last meeting. Ms. Barkley presented additional revisions as suggested by the Senate.

MSC Barkley, Galli to accept BP 3420 as presented, including the revisions made by the Faculty Senate. (Exhibit B-5) Dr. Miyamoto will verify that the revisions noted are those that Ms. Barkley reported orally to the group before the policy is taken to the Board for approval on December 10.

4. BP 7120 - Recruitment and Selection (to replace BP 174 and BP 26)

It was noted that the Recruitment and Selection Policy 7120 (Exhibit B-4) has been under discussion for at least three months and has been on the SPC agenda five times. The Confidential and Supervisory Team has been included in the last paragraph. At the request of the Faculty Senate, the statements indicating that the Board elects to rely primarily upon the advice and judgment of the Faculty Senate on Academic and Professional Matters and that Faculty Hiring is an Academic and Professional Matter have been added.

Chris Barkley stated that the Senate has taken a stand that they do not want to have a new board policy that would supercede BP 174 because the hiring policy and procedures now in place within the policy involve the selection committee makeup. They do not have that in their procedures. Ms. Barkley also stated that if the new policy takes away the old BP 174, they could recruit and interview, but they would have no selection committee until the Senate is able to come up with new procedures that are acceptable to faculty. The other reason is that they sent out both the policy and procedures for the faculty poll, and the vote came back "no" by a two-to-one margin. So the Senate has not approved this policy. Dr. Amador noted that there would be no hiring until all of this is settled. Ms. Barkley stated that she had spoken to the leaders of the other groups and that none of them indicated there was any hurry to approve the policy. At this time, Mollie Smith indicated that she had told Ms. Barkley that it would be a problem to hold up hiring for administrators, and that would be the outcome of tabling this.

Dr. Miyamoto stated that we could approve the new policy with the understanding of maintaining the old procedures until new procedures have been adopted. He is, however, concerned that there is no District representative serving as a facilitator on hiring committees ensuring that we have equal process for every applicant. Ms. Barkley reminded Dr. Miyamoto that it is the responsibility of his office to ensure that every member of a hiring committee is well trained so that everyone on the committee should be looking out for the best interests of the District.

Following lengthy discussion, it was MSC Barkley, Galli to table this matter.

8. Recommended Faculty Positions for 2003-04

Diane Lutz noted that the positions presented at the last meeting (Exhibit B-8) were those that the Instructional Planning Council had approved. Since then, Mr. Madrigal has indicated that there is a need for two positions in Athletics/Physical Education. As she has not had an opportunity to take this to the Deans and IPC, she requested that this matter be postponed to the December 3 meeting.

C. DISCUSSION ITEMS/FIRST READING

1. <u>Institutional Review Process</u>

Dr. Mike Rourke reported that the Institutional Review Committee has decided to suspend its review of programs for the remainder of this year. They have contacted all the departments that were scheduled for review this year and notified them that the committee is going to try to realign its process with the strategic planning model this year. If a department wished to go ahead with their self-study, the committee will review it in the spring. If they chose not to do so, their review will be delayed until the process has been revised.

Mary Ann Drinan asked which set of accreditation standards will be used. Dr. Rourke stated that the committee hasn't looked at any specific standards at this point. They have been looking at some of the possible things they might use as standards. He distributed a handout (Exhibit C-1) of potential standards for institutional review. The new ACCJC Standards might be utilized in selecting institutional review standards. Dr. Amador added that we must also determine where the institutional review process fits in with strategic planning. In other words, what happens to the recommendations after they are made? Where is the most appropriate place to get action on the recommendations? The issue of student learning goes across the four new institutional accreditation standards. Having the student learning piece is important.

2. Proposed Increase in Planetarium Fees

Dr. Rourke discussed a proposed increase in planetarium show fees (Exhibit C-2). The costs associated with ongoing operation of the program and replacement and repair of the equipment continue to rise, and it is necessary to increase the fees charged to make up for the increase in costs. This matter will appear for action on the agenda for the December 3 SPC meeting and will be taken to the Governing Board for approval in January.

3. Proposed Financial Aid Advisory and Appeals Committee

Mary San Agustin presented a request to create a Financial Aid Advisory and Appeals Committee (Exhibit C-3). Brian Engleman raised a point that the committee was both advising and making decisions in the request as written. Following lengthy discussion, it was suggested that the last sentence be revised to read as follows: "Furthermore, the committee reviews and makes recommendations to the Dean of Student Support Services on written/oral appeals submitted by a student regarding his/her financial aid status (i.e., academic progress, student loan denials, and projected year income)." This matter will be brought back for action at the December 17 meeting.

4. Change in SPC Membership

Dr. Amador presented a request to change the membership of SPC by adding the President of the Confidential/Supervisory Team and the Chief Advancement Officer/VP Foundation and deleting the Past President of the Administrative Association. (Exhibit C-4) This matter will be brought back for action at the December 17 meeting.

5. Proposed Technology Planning Council

Mike Arguello presented a request to create a Technology Planning Council. (Exhibit C-5) He discussed the history of the Technology Committee and its perceived need to become a planning council. Kathy Davis noted that the other councils are chaired by Vice Presidents, but the proposed Technology Planning Council would be chaired by the Academic Technology Group Coordinator. She felt it should remain a committee. The majority of the members are from the academic area; therefore, it appears to be more of an academic technology committee, rather than a District technology committee. She stated that to do this now when a decision has not been made on how technology is going to be organized would be premature. When a Vice President is named, or whatever title is given to the new technology leader, let that person determine the makeup of his/her council. Diane Lutz stated that she agrees with Ms. Davis' comments. Ms. Lutz stated that she spoke to Neil Bruington, Chair of the Computer Coordinating Committee, and there is a need for that committee and the Technology Committee to get together and decide who is going to do what. The charges of the two committees overlap tremendously. Ms. Lutz feels that the roles must be defined and this must be clarified before SPC is asked to act on this matter. Mr. Arguello stated that the Technology Committee is now working with the Computer Coordinating Committee to implement some of the suggestions that have been made. Ms. Davis noted that the academic and administrative portions of technology must work together because I.S. has the hardware that runs the network. Jerry Patton stated that he thinks we should wait to see what our technology structure is going to look like before creating such a council. If the structure is not going to change, he feels the VPs of Instruction and Administrative Services should be the ones driving it, and if it is going to be a council, it should be at the VP level. Dr. Amador noted that the chair of the committee is not able to implement anything institutional-wide that comes out of the committee. This may be "putting the cart before the horse." SPC members were asked to share this request with their constituencies and bring feedback to the December 17 meeting.

6. CCLC Policy Manual Numbering

Dr. Amador presented the numbering format utilized by the CCLC for policies in their sample policy manual. They are as follows:

1000s The District
2000s Board of Trustees
3000s General Institution
4000s Academic Affairs
5000s Student Services

6000s Business and Fiscal Affairs

7000s Human Resources

Mary Ann Drinan asked how many districts use the CCLC policy manual and was told that 30+ districts have subscribed to the CCLC's policy and procedure service. Ms. Drinan also asked about the makeup of CCLC. The Community College League of California is a nonprofit public benefit corporation whose voluntary membership consists of the 72 local community college districts in California. It was formed as the result of a merger of the California Association of Community Colleges, the California Community College Trustees, and the Chief Executive Officers of the California Community Colleges. Within the League are two major organizations which share a common mission, staff, and fiscal resources: the California Community College Trustees (CCCT) and the Chief Executive Officers of the California Community Colleges (CEOCCC). In addition, three other organizations are affiliated with the League: the Association of California Community College Administrators (ACCCA); the California Student Association of the Community Colleges (CalSACC); and the California Community College Classified Senate (CCCCS).

It was noted that the policies that are being recommended to comply with minimum conditions were selected from the Education Code and Title 5. Failure to comply with these minimum conditions will affect our funding. More importantly, it is good practice for a district to have the policies they should have, based upon what the Code is saying.

7. Proposed BP 2510 – Participation in Local Decision-Making

Dr. Amador presented this policy, noting that it is necessary in order to meet minimum conditions as directed by the Chancellor's Office. We were out of compliance in that we did not address in Board Policy that students are to participate in decision-making, although we have been practicing it for a long time. This matter will appear for action on the agenda for the December 3 meeting,

8. Project 8 Update

Dr. Amador presented an update to the group on the training for the implementation of PeopleSoft Version 8. We are attempting to do a much more deliberate process than has been done in the past. Don Sullins is the Project 8 Director. It will take about 1½ years to implement all the modules. This time, we are not going to re-write the software to make it "fit" into the way Palomar College has always done things. Doing that has caused so many patches that every time there is a change, it causes a major staff-intensive workload to fix it. Everyone who has gone through training has been given permission to look at his/her area and look at their processes, because those processes of humans are what the computer does electronically. If you have a bad process, it is not a good idea to re-write the whole software to fit that bad process. Instead, we want to see if there is a better way to do things; then use the richness of the software to implement it. As we do not have a VP of Technology, Dr. Amador is dealing with Project 8 herself. We need to start this now. We don't have the luxury of not doing it as events are going to overtake us, and we have extended the existing contract for maintenance through August, 2003. Our goal is to have as much as possible done by that point so that we will be able to have the maintenance on the new system.

Mary Ann Drinan asked about the costs of PeopleSoft this year in terms of the costs of the module and consultants. Dr. Amador agreed to get those figures for a future meeting. The way we are doing it now is going to cost us a lot less than if we didn't do anything and were out of service on the maintenance contract. Through some of our in-house processes, we are saving funds. When the initial contract with PeopleSoft was put in place, Mr. Patton set aside funds to be ready as each revision comes up, because he knows that this happens in every district, no matter what software is being utilized. We absolutely must be up to date on student financials and payroll and cannot afford to have the system not operating properly. Ms. Drinan stated that she has heard that \$13 million seems to be a minimum cost for those colleges and universities that have fully implemented PeopleSoft and have it working. She asked if we were close to that figure. Mr. Patton stated that before we start implementing Version 8, we are probably between \$7 and \$8 million. Technology is so pervasive now, it is a major portion of what we do.

9. Proposed Reorganization of Enrollment Services

The Council was asked to review the written material provided (Exhibit C-9) and be prepared with feedback at the next meeting. It is important that this organization be in place as soon as possible so that appropriate personnel may be hired.

Non-Agenda Item: Annual Implementation Plan

Copies of the Annual Implementation Plan with the November, 2002, progress reports were distributed to Council members, who were asked to review them prior to the December 3 meeting.

ADJOURNMENT

Due to the lateness of the hour, the remainder of the agenda was postponed until the next meeting, and the meeting was adjourned at 4 p.m.

BP 4225 Course Repetition

DRAFT

(to replace BP 413)

Reference:

Title 5, Sections 55761-55765

Students may repeat a course under the following conditions:

- A. The course has been identified in the Catalog as repeatable, and the student has not taken a course more times than allowed; OR,
- B. The student is repeating a course to alleviate a D, F, or NC grade; OR,
- C. The student is repeating a course after a lapse of three years by approved petition of the Director of Enrollment Services.
- D. The student is repeating a course after a lapse of less than three years by approved petition of the Director of Enrollment Services based on the previous grade being, at least in part, the result of extenuating circumstances. Extenuating circumstances are verified cases of accidents, illness, or other circumstances beyond the control of the student.
- E. To meet legally mandated training requirements as a condition of continued employment. No limitation on repetitions.

Under conditions B, C, and D above, a course may be repeated only once for State apportionment..

When course repetition occurs, the permanent academic record shall be annotated in such a manner that all work remains legible, insuring a true and complete academic history.

The CR/NC option is not available if a D or F grade was received the first time.

Students discovered through the course repetition programs who do not comply with the above regulations will be administratively dropped from those classes and will be notified by mail to see a counselor for alternative course selection.

Students dropped as a result of this process will be eligible for a refund of the enrollment fee. 5 CAC 55761, 55762, 55763, 58161; GB 9-17-85

DRAFT

Palomar Community College District

Board Policy 5120

Transfer Center

The District recognizes as one of its primary missions the transfer of its students to baccalaureate level institutions. The District further recognizes that students who have historically been underrepresented in transfer to baccalaureate level institutions are a special responsibility.

The Superintendent/President shall assure that a transfer center plan is implemented that identifies appropriate target student populations, is designed to increase the transfer applications of underrepresented students and complies with law and regulations.

Title 5, Section 51027

September 25, 2002

BP 5050 Counseling and Matriculation (to replace BP 401)

DRAFT

Reference:

Education Code sections 78210, et seq.; Title 5, Section 55500

The District shall provide counseling and matriculation services to students for the purpose of furthering equality of educational opportunity and academic success. Palomar College will provide counseling and matriculation services to all students who enroll in credit courses. Counseling and matriculation will assist students in optimizing their opportunities for successfully completing their educational goals through the District's established programs, policies, and requirements. This will provide enhanced admission, assessment, orientation, academic career, transfer and personal counseling, advising and follow-up services.

The Superintendent/President shall establish procedures to assure implementation of counseling and matriculation services that comply with the Title 5 regulations.

DRAFT

Palomar Community College District Board Policy 7120

Recruitment and Selection (Replaces BP 174 and BP 26)

The Palomar Community College District recognizes that excellence in student learning and student success requires that faculty, staff, and administrators have a clear understanding of and commitment to the mission, vision, and values of the institution. Additionally, the District seeks to employ highly qualified faculty, staff, and administrators who are sensitive to and understand the diverse academic, socioeconomic, cultural, disability, and ethnic backgrounds of the student population in such a way that effective student learning results.

The Superintendent/President shall establish procedures for the recruitment and selection of employees including, but not limited to, the following criteria:

Academic employees shall possess the minimum qualifications prescribed for their positions by the Board of Governors.

The criteria and procedures for hiring academic employees shall be established and implemented in accordance with Board policies regarding the Faculty Senate's role in local decision-making. The Governing Board elects to rely primarily upon the advice and judgment of the Faculty Senate on Academic and Professional Matters. Faculty hiring is an Academic and Professional Matter.

The criteria and procedures for hiring classified employees shall be established after affording the CCE/AFT an opportunity to participate under the Board's policies regarding local decision-making.

The criteria and procedures for hiring administrative and supervisory employees shall be established after affording the Administrative Association and the Supervisory/Confidential Association, as appropriate, an opportunity to participate under the Board's policies regarding local decision-making.

Education Code Section 70902(d); Education Code Section 87100 et seq.

approved 11-19-02
Senate Draft

Senate Draft

Senate Draft

BP 3420 – UNLAWFUL DISCRIMINATION

It is the policy of the Palomar Community College District to offer equal opportunity for all persons in all facets of the District's operations. Equal opportunity is offered to all employees and applicants for employment without regard to such these matters as including (but not limited to) ethnic group identification, national origin, religion, age, sex, race, color, ancestry, sexual orientation, physical or mental disability, medical condition, marital status, political affiliation, veteran status, and protected union activities under EERA in any program or activity under California state or federal law or regulation, that is administered by, funded directly by, or that receives any financial assistance from the State Chancellor or Board of Governors of the California Community Colleges. The District affirms its commitment to non-discrimination in recruitment, screening, testing, selection, hiring, compensation, employment benefits, promotion, educational opportunities access to programs, work assignments, application of discipline, layoffs, recalls, access to grievance procedures, terminations, and all other conditions of employment which are provided by District policy, regulation, rule, or practice. This policy is subject to the provisions of any collective bargaining agreement between the District and an employee bargaining agent.

The Superintendent/President shall establish administrative procedures to assure equal opportunity. It is the ongoing responsibility of the Governing Board, Superintendent/President, assistant superintendents/vice presidents, deans, directors, chairpersons, search committees, and other involved in employment decisions to comply with this policy.

Palomar College recognizes and appreciates the benefits of a diverse campus community and values the individual distinctions of its staff and students. In support of its goal to encourage students to examine their own and other heritages through multicultural and interdisciplinary programs, Palomar college seeks to provide positive role models for all students and recognizes that diversity in the academic and vocational environment fosters cultural awareness, mutual understanding and respect, harmony, and creativity.

The Superintendent/President shall establish administrative procedures that ensure all members of the college community can present complaints regarding alleged violations of this policy and have their complaints heard in accordance with the Title 5 regulations and those of other agencies that administer state and federal laws regarding nondiscrimination.

No District funds shall be used for membership, or for any participation involving financial payment or contribution on behalf of the District or any individual employed by or associated with it, to any private organization whose membership practices are discriminatory on the basis of ethnic group identification, national origin, religion, age, sex, race, color, ancestry, sexual orientation, or physical or mental disability, or because he or she is perceived to have one or more of those characteristics.

In so providing, the Palomar Community College District hereby implements the provisions of California Government Code sections 11135 through 11139.5, the Sex Equity in Education Act (Ed. Code, § 66250 et seq.), Title VI of the Civil Rights Act of 1964 (42 U.S.C. § 2000d), Title IX of the Education Amendments of 1972 (20 U.S.C. § 1681), Section 504 of the Rehabilitation Act of 1973 (29 U.S.C. § 794), the Americans with Disabilities Act of 1990 (42 U.S.C. § 12100 et seq.) and the Age Discrimination Act (42 U.S.C. § 6101).

Authority: Cal. Code Regs., tit. 5, § 59300; Gov. Code, §§ 11135-11139.5; Ed. Code, § 66250 et seq.; 42 U.S.C. § 2000d; 20 U.S.C. § 1681; 29 U.S.C. § 794; 42 U.S.C. § 12100 et seq.; 42 U.S.C. § 6101.

GB 3-22-88, GB Rev. 12-12-89

BP 101 Staff Diversity/Affirmative Action (89-13529) BP 3420 UNLAWFUL DISCRIMINATION

Revised 11/18/02

DRAFT

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It is the ongoing responsibility of the Governing Board, Superintendent/President, assistant superintendents/vice presidents, deans, directors, chairpersons, search committees, and other involved in employment decisions to comply with this policy. The Vice President for Human Resources and Affirmative Action is responsible for administering and coordinating the District's Equal Employment Opportunity and Staff Diversity/affirmative Action programs. However, Palomar College recognizes that affirmative action is a shred responsibility and hold all employees accountable for application and enforcement of the policy within their area of authority.

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No District funds shall be used for membership, or for any participation involving financial payment or contribution on behalf of the District or any individual employed by or associated with it, to any private organization whose membership practices are discriminatory on the basis of ethnic group identification, national origin, religion, age, sex, race, color, ancestry, sexual orientation, or physical or mental disability, or because he or she is perceived to have one or more of those characteristics.

In so providing, the Palomar Community College District hereby implements the provisions of California Government Code sections 11135 through 11139.5, the Sex Equity in Education Act (Ed. Code, § 66250 et seq.), Title VI of the Civil Rights Act of 1964 (42 U.S.C. § 2000d), Title IX of the Education Amendments of 1972 (20 U.S.C. § 1681), Section 504 of the Rehabilitation Act of 1973 (29 U.S.C. § 794), the Americans with Disabilities Act of 1990 (42 U.S.C. § 12100 et seq.) and the Age Discrimination Act (42 U.S.C. § 6101).

Authority: Cal. Code Regs., tit. 5, § 59300; Gov. Code, §§ 11135-11139.5; Ed. Code, § 66250 et seq.; 42 U.S.C. § 2000d; 20 U.S.C. § 1681; 29 U.S.C. § 794; 42 U.S.C. § 12100 et seq.; 42 U.S.C. § 6101.



GOVERNANCE STRUCTURE GROUP REQUEST

Request submitted by

Lynda Halttunen

Date

4 October 2002

Proposed Name of Requested Group MATRICULATION AND TRANSFER ADVISORY COMMITTEE

Council	Х	Comm	ittee	Subco	ommittee		Task Force
Action Requested:	Appı	oval		Add	Delete	X	Change

Role, Products, Reporting Relationships:

The purpose of the Matriculation and Transfer Advisory Committee is to review and support the activity of the Matriculation and Transfer programs. Matriculation and Transfer Advisory Committee members are responsible for articulating the Palomar College Matriculation Plan and the Transfer Center Plan, goals, objectives, budget revisions and accomplishments to the constituencies they represent. This committee reports directly to the Student Services Planning Council.

Meeting Schedule: 2nd Thursday, 2:00 p.m., September, December, March and May. Additional sub-committee meetings, as required.

Chair: Dean, Counseling and Matriculation

Members:

Dean, Counseling and Matriculation, Chair Vice President, Instruction

Vice President, Student Services

Non-Credit Matriculation Coordinator

One ESL Instructor

One Math Instructor

One English Instructor

One Reading Instructor

Director, EOP&S

Director, Information Services

Director, DSP&S

Director, Enrollment Services

Director, Institutional Research and Planning

Assessment and School Relations Supervisor

One Instructional Dean

Transfer Counselor

Counseling Services Supervisor

One Classified Employee

One Student

Reviewed by Strategic Planning Council:

a strategie i lamining counci

11-5-0\$

First Reading

11-9-07 Approved/Denied

Comments:

Approved by PAC: 10/2/01

ADDENDUM TO GOVERNANCE STRUCTURE GROUP REQUEST MATRICULATION AND TRANSFER ADVISORY COMMITTEE

Transfer Sub-Committee

UC representative
CSUSM representative
High School Counselor
Faculty Senator
One Generalist Counselor
Articulation Officer
TRIO Supervisor
NCHEA Chair
Marketing Communications Director
Evaluator

25 September 2002 Draft COUNSELING & MATRICULATION DIVISION REORGANIZATION

New Position:

Counseling Services Supervisor

The Counseling Services Supervisor will be a classified manager, working 40 hours a week, non-rotational, 12 month calendar.

Background:

Currently, the Director of the Career Center and the Director of the Transfer Center are full time faculty on special assignment. Each Director has 50% release time to perform administrative duties and responsibilities in their respective centers. Required functions such as budget development, tracking and monitoring, and classified staff supervision and evaluation have been done by faculty. These centers, including counseling, have not had 12 month departmental supervision and counseling faculty are not hired to perform these functions.

Rationale:

Matriculation Annual Goals and Objectives for the past few years have identified a need for a full time position that would be responsible for the counseling front desk. Scheduling and evaluation of front desk staff has been done as a portion of the 20% release time given to the Counseling Department Chair. When the Department Chair is not available, this responsibility has been handled by the Dean. This is not a satisfactory arrangement.

One supervisor, responsible for all the classified staff in the Counseling and Matriculation Division (excluding Assessment and School Relations) will assist in creating a more efficient, team approach to serving students. Cross training and covering staff absences due to vacation or illness will be more easily addressed, especially if there is a need for classified staff to be shifted to other areas during busy times. This will serve to unify all counseling services, which currently operate independently and somewhat unrelated.

The Transfer and Career Center Directors currently rotate their assignments. The Counseling Services Supervisor will be a 40 hours a week, 12 month position. Staff and budget require year round monitoring.

"Career and Transfer Counselors" will be generalist counselors on special assignment. These counselors will attend professional meetings and conferences and be the subject area experts. They will no longer evaluate, supervise, and schedule classified personnel, nor maintain budgets.

Current classified staff will be assigned certain functions currently performed by the Director of the Career Center and the Director of the Transfer Center and will be appropriately reclassified. The reclassifications will ensure a continuity of services to students.

Funding:

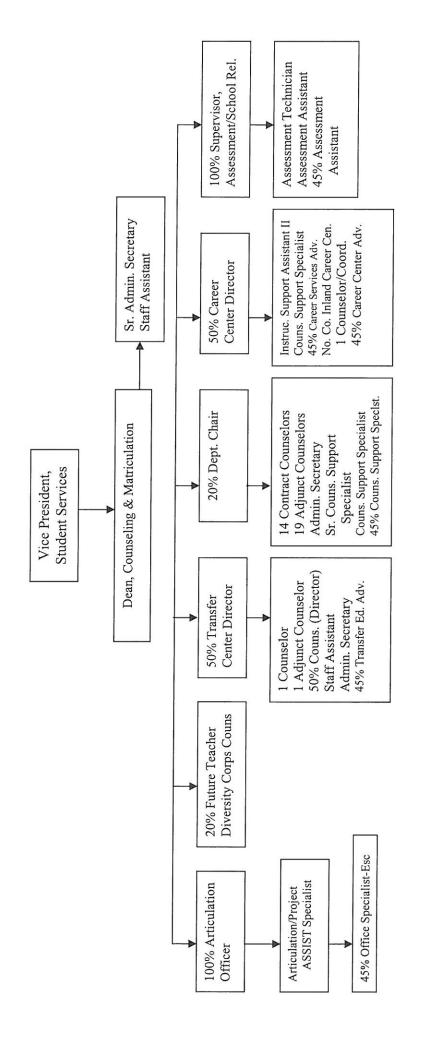
This re-organization is cost efficient When the counseling faculties (who currently fill the Transfer Center Director and Career Center Director positions) return to full-time generalist counseling positions, one administrative FTE will be available for the Counseling Services Supervisor.

At present, approximately \$60,000 is being spent in hourly replacement (administrative costs) for these two positions. (182 days X 3 hours/day x 2 people X \$45/hour = \$49,140.) In June, both of these Directors have had "over-load" pay. (120 hours x 2 x \$45= \$10,800.) If the Counseling Services Supervisor position is placed on the Classified Supervisory salary schedule at Range 45 step 1 the salary would be \$41,354 + benefits.

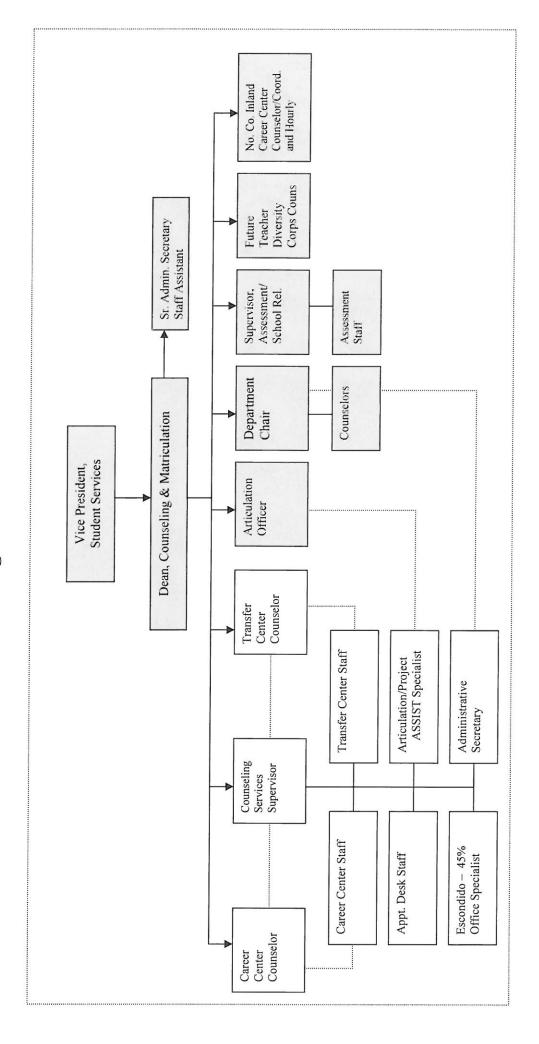
Duties:

See attached draft Counseling Services Supervisor position description.

Current Organization Chart Counseling and Matriculation



Proposed Organization Chart Counseling and Matriculation



Faculty Hiring Recommendations for Fall 2003

	Comments								Totals and ratios are a combination of the disciplines					
	WSCH/FTEF	534	429	511	469	635	548	447		571	539	435	602	385
	WSCH	6,965	10,741	8,722	3,119	4,257	1,530	4,412	3,621	26,429	2,802	4,910	8,061	17,541
PT/FT	Ratio	0.53	0.51	0.51	0.5	0.61	-	0.41	0.49	0.53	0.54	0.59	0.52	0.55
Ħ	FTEF	6.2	12.22	8.4	3.3	2.6	0	5.8	3.78	20.93	2.4	7.6	6.4	20.33
PT	FTEF	98.9	12.79	8.67	3.35	4.1	2.79	4.07	3.64	24.38	2.8	6.7	7	25.2
	Position	Psychology	PE/Athletics	Spanish	Photography	Child Development	Fire	Chemistry	Interior Design/Drafting	Mathematics	Political Science	Speech	History	English
	Priority	_	2	က	4	2	9	7	80	6	10	7	12	13

Note: All data from Fall 2001 FTEF, WSCH and WSCH to FTEF by Department and Discipline

9/24/02

11/19/02

Carry-Over Faculty Positions from Last Year

Dental Assisting – Instructor/Director Dental Assisting – Instructor ECHT Mathematics (2)

English Business Education

Some Possible Criteria

Education Code

78016. (a) Every vocational or occupational training program offered by a community college district shall be reviewed every two years by the governing board of the district to ensure that each program, as demonstrated by the California Occupational Information System, including the State-Local Cooperative Labor Market Information Program established in Section 10533 of the Unemployment Insurance Code, or if this program is not available in the labor market area, other available sources of labor market information, does all of the following:

- (1) Meets a documented labor market demand.
- (2) Does not represent unnecessary duplication of other manpower training programs in the area.
- (3) Is of demonstrated effectiveness as measured by the employment and completion success of its students.

New ACCJC Accreditation Standards Standard II: Student Learning Programs and Services A. Instructional Programs

- 2. The institution assures the quality and improvement of all instructional courses and programs offered in the name of the institution, including collegiate, developmental, and pre-collegiate courses and programs, continuing and community education, study abroad, short-term training courses and programs, programs for international students, and contract or other special programs, regardless of type of credit awarded, delivery mode, or location.
 - a. The institution uses established procedures to design, identify learning outcomes for, approve, administer, deliver, and evaluate courses and programs.
 - b. The institution relies on faculty expertise and the assistance of advisory committees when appropriate to identify competency levels and measurable student learning outcomes for courses, certificates, programs including general and vocational education, and degrees. The institution regularly assesses student progress towards achieving those outcomes.
 - c. High-quality instruction and appropriate breadth, depth, rigor, sequencing, time to completion, and synthesis of learning characterize all programs.

PROPOSED CHANGES TO THE FEE STRUCTURE OF PLANETARIUM SHOWS

Proposal (To be in effect for the Fall 2002 Semester)

- 1. Increase the fee charged for School Shows from \$1.00 to \$2.00.
- 2. Increase the minimum fee charged for School Shows from \$40.00 to \$60.00. This is the fee we charge school groups that have less than 40 people attending the show.
- 3. Increase the Late Cancellation Fee for School Shows from \$20.00 to \$40.00. This is the fee we charge groups that cancel their reservation within two weeks of their scheduled show or do not show up at all.
- 4. Increase the fee we charge for the Evening Programs from \$3.00 for adults and \$2.00 for students with a PIC and children under 12 years old to \$4.00 for adults and \$3.00 for students with a PIC and children under 12 years old.
- 5. The policy of a group of 10 and over, paying in advance will still be in effect with the fee increases.
- 6. Initiate a Season Ticket Program for the Evening Shows as follows:
 - a. Patrons can purchase a Season Ticket Pass good for all four of the different shows that we offer during the year.
 - b. The price of the Season Ticket Pass will be \$12.00 for adults and \$8.00 for students with a PIC and children under 12 years old.
 - c. The Season Ticket Pass is only good for the year that it was issued.
 - d. The Season Ticket Pass enables the holder to obtain a discount on the show fees, but it does not reserve a seat for a particular show. This will allow greater flexibility for the holder to choice one of the four opportunities for that particular program. The holder must call to make a reservation.
 - e. Procedures, etc. are listed in the attached document "Planetarium Show Season Ticket Pass Program".

Justification of Fee Increases

- 1. Operating costs (supplies, postage, printing, maintenance, repairs, etc.) continue to rise with no increases in the Planetarium unrestricted budget. As a result the Planetarium designated budget is used which inhibits the ability to replace and update equipment.
- 2. The fees charged for the shows have remained the same for nearly ten years with the cost of education and entertainment significantly higher.
- 3. It may be necessary to have a reserve fund to be used to help defray the costs of constructing and/or equipping a new Planetarium Building near the new Science Building.



GOVERNANCE STRUCTURE GROUP REQUEST

Request submitted	l by		Mary	San Ag	gustin		Date	:		4 October 2002
Proposed Name of I	Request	ed Group	FINA	NCIAL	AID A	DVIS(ORY & AF	PPEA	LS C	OMMITTEE
Council	Х	Comm	ittee		Sub	comn	ittee			Task Force
Action Requested:	App	roval		Add			Delete		X	Change
the Financial Aid & Schostudents. The Financial	olarships Aid Adv related to ncial aid egarding	Office with c isory / Appeal of the application programs. Fu his / her finan	arrying is Common of po orthermodial aid	out its n nittee ad olicy, pro ore, the o status (i	nission of lvises an ocedures committe i.e., acad	of provided makes and pra ee review emic pro	ling service to recommend ctice relative ws and make ogress, stude	to pote lations to the second	ntial a to the admi- sions o	
Chair: To be selected by committee members.										
Members: Director of Financial Articles Faculty Representative General Counseling Rep EOPS or DSPS Counse Athletic Department Faculuations Department Fiscal Services Represe Financial Aid Academic Financial Aid Advisor Student Representative	oresentar lor Repr culty Re t Representative (tive - Faculty esentative presentative entative i.e., Cashiers			ent)					
eviewed by Strategic	Plannin	g Council:		(Comme	nts:				
		First Readin	ıg							
		Approved/D	enied							

24

GOVERNANCE STRUCTURE GROUP REQUEST



	uest submitted by rill Amador					Date Revision	11/19/0)2	
	posed Name of Requ tegic Planning Counc								
X	Council	Committee		Subcor	nmittee			Task Force	
Act	ion Requested:		Add	ı	De	lete**	X	Change	
Rol	e, Products, Repor	ting Relationships	s:						
Med	eting Schedule:								
Cha	ir:								
Mei	nbers:								
Chief	<u>Members:</u> Advancement Officer/V dent, Confidential and Su								
	<u>e Member</u> : President, Administrative	Association (or design	ee)						
1	on and ar terression.								
	If change is requested, atta	ch current structure and	list propo	sed changes.					
9 2	Reviewed:	1 st Reading by SP	С (Comments:					
	-	Approved by SPC							



GOVERNANCE STRUCTURE GROUP REQUEST

Request submitted by

Sherrill Amador

Date

Jan, 25, 2002 (rev. 2/14/02, 2/28/02, 3/5/02)

Proposed Name of Requested Group

Strategic Planning Council

X	Council	Comm	ittee		Subcom	mi	ttee	Task Force
Act	ion Requested:		X	Add	X		Delete**	Change

Role, Products, Reporting Relationships:

The Strategic Planning Council, representing all constituent groups of Palomar College, implements the strategic plan, **develops** or **revises** governance policies, and **communicates** with the respective groups. The strategic planning process guides budget priorities. Recommendations made by the Strategic Planning Council will reflect the values and support the mission of the College and be in the best interest of improving student success and serving the community.

Role: The Strategic Planning Council, as the recognized participatory governance body of the College, creates the processes for recommending College policies and governance committee structures. The Strategic Planning Council reviews actions, recommendations, and requests of planning groups and task forces. The Strategic Planning Council amends and guides the planning processes and recommends policies and procedures to respond to the changing needs of the student population and the internal and external environments. The Strategic Planning Council develops, implements, evaluates continuously and revises, if necessary, the District's plans and initiatives, both long-term and short-term. A three-year planning cycle is used to implement the Strategic Plan. An Annual Implementation Plan outlines the tasks and actions to be accomplished during the upcoming year.

Communication with individual constituencies and participation in the Council meetings are the primary responsibilities of the Strategic Planning Council members.

<u>Products</u>: Palomar College's Strategic Plan, Annual Implementation Plans, Criteria for Annual Evaluation of the planning outcomes, Annual Progress Report, Policies and Procedures recommendations.

**Delete President's Advisory Council and Educational Master Planning Committee

Reporting Relationship: Superintendent/President

Meeting Schedule: First and Third Tuesdays, 2 to 4 p.m.

Chair: Superintendent/President

Members:

Vice President, Instruction

Vice President, Student Services

Vice President, Finance and Administrative Services

Vice President, Human Resource Services

President, Faculty Senate

Past President, Faculty Senate (or designee)

3 Faculty Members appointed by Faculty Senate

2 Co-Presidents, Palomar Faculty Federation

President, Administrative Association

Past President, Administrative Association (or designee)

1 Dean, Instruction

1 Dean, Student Services

Director, Institutional Research

Director, Student Affairs

Faculty Coordinator, Professional Development

President, CCE

Past President, CCE (or designee)

Vice President, CCE

President, ASG

Executive Vice President, ASG (or designee)

If change is requested, attach current structure and list proposed changes.

Reviewed:

3/5/02 - 1st Reading by PAC

Comments:

3/19/02 - Approved by President's Advisory Council



GOVERNANCE STRUCTURE GROUP REQUEST

_	uest submitted basel Arguello, Co		Technology	y Com	mittee	win Si		Date	Nov	emb	er 5, 2002			
	osed Name of R nology Planning					0								
X	Council		Comm	ittee		Sub	comm	nittee		,	Task Force			
Acti	on Requested:			X	Add			Delete			Change			
Role:	To recommend advise available Ensure compliant Promote effect community. Recommend Defermine Coordinates effects: Update College Update Local Tetring Relationship:	l inform i e from i ance with ive work istrict sof e Inform Telecom	ation technolenternal and end of the state informating relations and ards for hother District mation Technology	ogy pol xternal nation t hips to ardwar groups	icy, pro sources echnolo promot e, softw involve	e use of vare, lice an every	elines. informa nsing, t nforma	raining, and ition technolo	ogy an infrasti gy, e.g	nong	ementation based on best all members of the college re. mputer Coordinating			
Mee	ting Schedule:	Fourth	ourth Wednesday, 1:30 – 3:30 p.m, and cademic Technology Group (Interim)		nd as no	ecessary.			200					
Chai	r: Coordinator,	Acade												
Reproduced Direct One s	Human Resou Instruction	ces Service Resear	es ch ıl TV & Med	dia Cer	nter	dents:	Aca Dir Sev Dir Teo Cha Ma Ma One	ademic Tech ector, Enrol ven Faculty ector, Stude chnology Trair, Compute nager, Netw nager, Syste	nnolog lment Membent Affaining er Cook vork &	gy Su Serv bers fairs g Coo ordin t Teo Pro	ordinator nating Committee chnical Services			
Review	ved by Strategic I	Plannin	g Council:		(Comme	nts:							
_		_	First Readin	ıg										

Approved by PAC: 10/2/01

Approved/Denied

Current Membership, Technology Committee Coordinator, Academic Technology Group, Co-chair Director, Information Services, Co-chair Director, Library, Educational TV & Media Center One representative appointed by each of the four Vice-presidents:

- Finance
- Human Resources
- Instruction
- Student Services

Seven Faculty Members

Technology Training Coordinator

Chair, Computer Coordinating Committee

One classified computer technician appointed by CCE/AFT

One senior or executive administrator appointed by the President

Proposed Membership, Technology Planning Council Coordinator, Academic Technology Group, Interim/Rotating Chair Director, Information Services

Director, Library, Educational TV & Media Center Representatives appointed by the following Vice-presidents

- □ Finance (1)
- □ Human Resources (1)
- □ Instruction (2) *
- □ Student Services (1)

Seven Faculty Members

Technology Training Coordinator

Chair, Computer Coordinating Committee

- * Director, Enrollment Services
- * Director, Institutional Research
- * Director, Student Affairs
- * Academic Technology Supervisor
- * Manager, Network & Technical Services
- * Manager, Systems & Programming

One classified computer technician appointed by CCE/AFT

One senior or executive administrator appointed by the President

* Changes

CCLC Policy Manual Numbering

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DRAFT

Proposed BP 2510 Participation in Local Decision-Making Reference:

Education Code Section 70902(b)(7); Title 5, Sections 53200 et seq., (Academic Senate), 51023.5 (staff), 51023.7 (students)

Note: The language below reflects the minimum policy requirements of the Education Code and Title 5.

The Board is the ultimate decision-maker in those areas assigned to it by state and federal laws and regulations. In executing that responsibility, the Board is committed to its obligation to ensure that appropriate members of the District participate in developing recommended policies for Board action and administrative procedures for Superintendent/President action under which the District is governed and administered.

Each of the following shall participate as required by law in the decision-making processes of the District:

Faculty Senate (Title 5, Sections 53200-53206.)

First sentence → at right is taken from current BP 4.5

Pursuant to rules adopted by the Board of Governors of the California Community Colleges, the Governing Board elects to rely primarily upon the advice and judgment of the Faculty Senate on academic matters. The Board or its designees will consult collegially with the Faculty Senate, as duly constituted, with respect to academic and professional matters, as defined by law. Procedures to implement this section are developed collegially with the Faculty Senate.

Staff (Title 5, Section 51023.5.)

Staff shall be provided with opportunities to participate in the formulation and development of District policies and procedures that have a significant effect on staff. The opinions and recommendations of the CCE/AFT, Administrative Association, and Confidential and Supervisory Team will be given every reasonable consideration.

Students (Title 5, Section 51023.7.)

The Associated Students shall be given an opportunity to participate effectively in the formulation and development of District policies and procedures that have a significant effect on students, as defined by law. The recommendations and positions of the Associated Students will be given every reasonable consideration. The selection of student representatives to serve on District committees or task forces shall be made after consultation with the Associated Students.

Except for unforeseeable emergency situations, the Board shall not take any action on matters subject to this policy until the appropriate constituent group or groups have been provided the opportunity to participate.

Nothing in this policy will be construed to interfere with the formation or administration of employee organizations or with the exercise of rights guaranteed under the Educational Employment Relations Act, Government Code Sections 3540, et seq.

Proposal to Reorganize Enrollment Services

For many years the Admissions operation has suffered from supervisory ambiguity and supervisory role conflict.- too many supervisors, confusing directives, and different supervisory styles. The proposed restructuring provides clear lines of authority and direction and promotes efficiency in providing admissions and enrollment services.

1. Downgrade the current Technical Supervisor, Admissions to an Admissions and Enrollment Technician position.

A savings of \$21, 612 will be realized. The responsibilities will include providing back-up front-line support, reviewing residency classification appeals, processing student fee exemptions, and limited supervision of staff from 4:30pm to 7:30pm.

2. Change the current Supervisor, Admissions position to a Supervisor, Admissions and Enrollment.

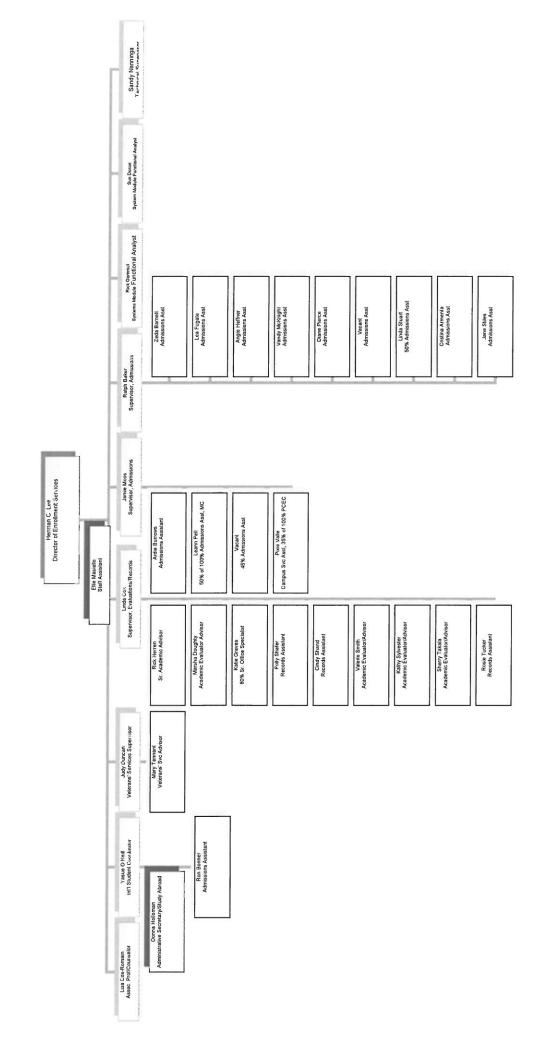
There will be an increased cost of \$2314.00 annually. The new position will assume full Admissions Office supervisory responsibilities, currently split between two positions, and the higher classification reflects the increase in responsibility.

3. Change the current Senior Office Specialist 80% to a Records Assistant 80%.

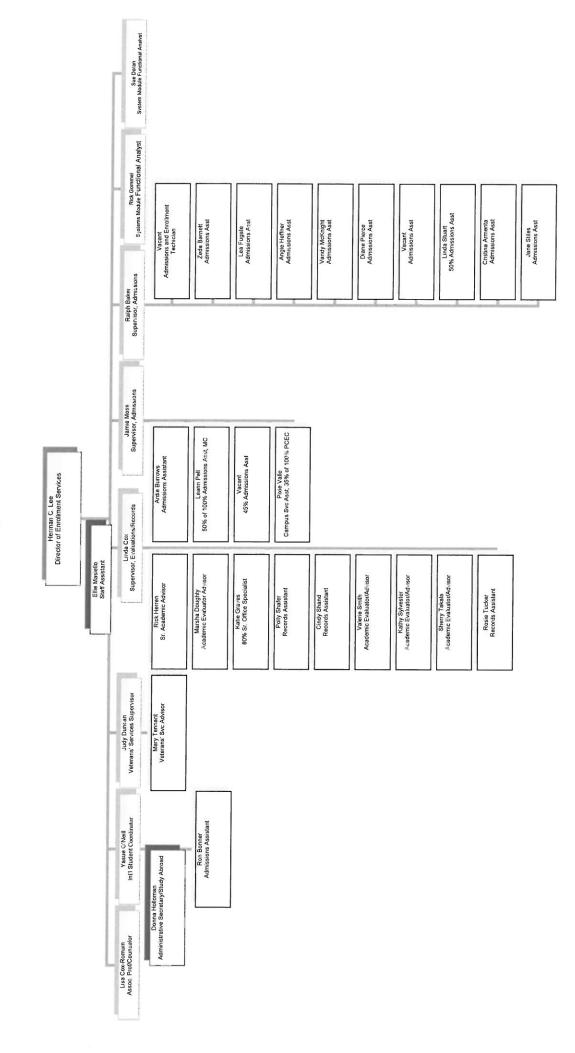
There is an increased cost of \$1142 annually. Currently, the position is 100% funded from transcript fees. After reorganization, 75% will be district funded and 25% will be funded from transcript fees. The changed duties and responsibilities reflect student records and transcripts work and will assist the Records Office in implementing prior course credits with the implementation of PS Academic Advisement.

There will be no increase cost to the district.

Enrollment Services Current Organizational Chart August 2002



Enrollment Services Proposed Organizational Chart January 2003



Proposal For Reorganization of Enrollment Services

osition	Position Current Range	Salary	Proposed Title	Proposed Title Proposed Range	Salary	Difference
Supervisor, Admissions	45/3	\$45,650.00	Supervisor, Admissions and Enrollment	47/3	\$47,964.00	\$2,314.00
Technical Supervisor, Admissions	46/20	\$60,000.00	Admissions and Enrollment Technician	42/1	\$38,388.00	-\$21,612.00
Senior Office Specialist 80%	14/2	\$22,787.00	Records Assistant 80%	16/2 Convert to district funds	\$23,929.00 Sub-total	\$1,142.00 -\$18,156.00 \$18,156.00
					Net	\$0.00