# Palomar College - Institutional Review and Planning <br> Non-I nstructional Student Services Programs 

## Purpose of Institutional Review:

The institution assesses progress toward achieving stated goals and makes decisions regarding the improvement of institutional effectiveness in an on-going and systematic cycle of evaluation, integrated planning, resource allocation, implementation, and re-evaluation. Evaluation is based on analyses of both quantitative and qualitative data (ACC) C/WASC, Standard I, B.3.) Qualitative

## Evaluations and Records

## Department/ Discipline Reviewed

2007-08

1. 3-year trend of quantitative data

|  | 2005-06 |  |  |  | 2006-07 |  |  |  | 2007-08 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In-Person contacts: | $\underline{\mathrm{X}} \mathbf{}$ | F'05 | $\underline{\text { S'06 }}$ | TOTAL | $\underline{X}$ | F'06 | $\underline{\text { S'07 }}$ | TOTAL | $\underline{\mathrm{X}} \mathbf{} \mathbf{0 7}$ | F'07 | S’08 | TOTAL |
| Students | - | - | - | - | - | - | - | - | - | 936 | 1,736 | 2,672 |
| Counselors | - | - | - | - | - | - | - | - | - | 234 | 263 | 497 |
| Staff | - | - | - | - | - | - | - | - | - | 386 | 1,017 | 1,403 |
| Faculty/Administrators | - | - | - | - | - | - | - | - | - | 48 | 286 | 334 |
| Other | - | - | - | - | - | - | - | - | - | 15 | 30 | 45 |
| Total | - | - | - | - | - | - | - | - | - | 1,619 | 3,332 | 4,951 |
| Evaluations Office |  |  |  |  |  |  |  |  |  |  |  |  |
| Phone contacts: | $\underline{\text { X'05 }}$ | F'05 | S'06 | TOTAL | $\underline{\text { X'06 }}$ | F'06 | $\underline{\text { S'07 }}$ | TOTAL | $\underline{\text { X } 07}$ | F'07 | S'08 | TOTAL |
| Students | - | - | - | - | - | - | - | - | - | 868 | 1,599 | 2,467 |
| Counselors | - | - | - | - | - | - | - | - | - | 448 | 524 | 972 |
| Staff | - | - | - | - | - | - | - | - | - | 387 | 562 | 949 |
| Faculty/Administrators | - | - | - | - | - | - | - |  | - | 141 | 182 | 323 |
| Other | - | - | - | - | - | - | - | - | - | 150 | 202 | 352 |
| Total | - | - | - | - | - | - | - | - | - | 1,994 | 3,069 | 5,063 |
| Evaluations Office |  |  |  |  |  |  |  |  |  |  |  |  |
| E-Mail contacts: | $\underline{\text { X'05 }}$ | F'05 | $\underline{\text { S'06 }}$ | TOTAL | $\underline{X}$ | F'06 | $\underline{\text { S'07 }}$ | TOTAL | $\underline{\text { X } 07}$ | F'07 | S'08 | TOTAL |
| Students | - | - | - | - | - | - | - | - | - | 146 | 278 | 424 |
| Counselors | - | - | - | - | - | - | - | - | - | 32 | 76 | 108 |
| Staff | - | - | - | - | - | - | - | - | - | 87 | 180 | 267 |
| Faculty/Administrators | - | - | - | - | - | - | - | - | - | 34 | 76 | 110 |
| Other | - | - | - | - | - | - | - | - | - | 43 | 45 | 88 |
| Total | - | - | - | - | - | - | - | - | - | 342 | 655 | 997 |
| Associate in Arts Degrees: | $\underline{\text { X'05 }}$ | F'05 | S'06 | TOTAL | $\underline{\text { X'06 }}$ | F'06 | S'07 | TOTAL | $\underline{\mathrm{X}} \mathbf{} \mathbf{0 7}$ | F'07 | S'08 | TOTAL |
| Approved | 246 | 331 | 734 | 1,311 | 278 | 366 | 729 | 1,373 | 277 | 428 | 793 | 1,498 |
| Denied | 71 | 120 | 209 | 400 | 97 | 120 | 242 | 459 | 85 | 125 | 283 | 493 |
| Total | 317 | 451 | 943 | 1,711 | 375 | 486 | 971 | 1,832 | 362 | 553 | 1,076 | 1,991 |


| Certificates of Achievement: | $\underline{\text { X'05 }}$ | F'05 | S'06 | TOTAL | $\underline{\text { X'06 }}$ | F'06 | S'07 | TOTAL | $\underline{\mathrm{X}} \mathbf{} \mathbf{0 7}$ | F'07 | S'08 | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Approved | 78 | 172 | 391 | 641 | 55 | 142 | 363 | 560 | 79 | 140 | 354 | 573 |
| Denied | 21 | 20 | 41 | 82 | 20 | 38 | 53 | 111 | 33 | 32 | 67 | 132 |
| Total | 99 | 192 | 432 | 723 | 75 | 180 | 416 | 671 | 112 | 172 | 421 | 705 |
| Certificates of Proficiency: | X'05 | F'05 | S'06 | TOTAL | $\underline{\text { X'06 }}$ | F'06 | S'07 | TOTAL | X'07 | F'07 | S'08 | TOTAL |
| Approved | 19 | 26 | 58 | 103 | 38 | 28 | 52 | 118 | 28 | 27 | 62 | 117 |
| Denied | 1 | 9 | 8 | 18 | 12 | 6 | 13 | 31 | 3 | 13 | 7 | 23 |
| Total | 20 | 35 | 66 | 121 | 50 | 34 | 65 | 149 | 31 | 40 | 69 | 140 |
| CSU GE Certifications: | $\underline{\text { X'05 }}$ | F'05 | S'06 | TOTAL | X'06 | F'06 | S'07 | TOTAL | $\underline{\text { X'07 }}$ | F'07 | S'08 | TOTAL |
| Full | 105 | 168 | 366 | 639 | 120 | 153 | 367 | 640 | 120 | 185 | 388 | 693 |
| Partial | 56 | 88 | 137 | 281 | 43 | 78 | 120 | 241 | 37 | 78 | 128 | 243 |
| Total | 161 | 256 | 503 | 920 | 163 | 231 | 487 | 881 | 157 | 263 | 516 | 936 |
| I GETC Certifications: | $\underline{\text { X'05 }}$ | F'05 | S'06 | TOTAL | $\underline{\text { X } 06}$ | F'06 | S'07 | TOTAL | $\underline{\mathrm{X}} \mathbf{} \mathbf{0 7}$ | F'07 | S'08 | TOTAL |
| Yes | 36 | 50 | 74 | 160 | 31 | 31 | 90 | 152 | 32 | 30 | 106 | 168 |
| No | 2 | 3 | 16 | 21 | 2 | 7 | 15 | 24 | 7 | 6 | 10 | 23 |
| Partial | 1 | 2 | 1 | 4 | 0 | 1 | 0 | 1 | 2 | 6 | 1 | 9 |
| Total | 39 | 55 | 91 | 185 | 33 | 39 | 105 | 177 | 41 | 42 | 117 | 200 |
| Veteran Evaluations | X'05 | F'05 | S'06 | TOTAL | $\underline{\text { X'06 }}$ | F'06 | $\underline{\text { S'07 }}$ | TOTAL | $\underline{\text { X'07 }}$ | F'07 | $\underline{\text { S'08 }}$ | TOTAL |
|  | 121 | 205 | 220 | 546 | 64 | 231 | 201 | 496 | 114 | 216 | 218 | 548 |
| SOCNAV/ SOCMAR Evaluations | $\underline{\text { X'05 }}$ | F'05 | $\underline{\text { S'06 }}$ | TOTAL | $\underline{\text { X } 06}$ | F'06 | S'07 | TOTAL | $\underline{\mathrm{X}} \mathbf{0 7}$ | F'07 | S'08 | TOTAL |
| Camp Pendleton | 35 | 29 | 48 | 112 | 20 | 35 | 45 | 100 | 19 | 47 | 40 | 106 |
| Course Evaluation Requests | $\underline{\text { X'05 }}$ | F'05 | $\underline{\text { S'06 }}$ | TOTAL | $\underline{\text { X } 06}$ | F'06 | S'07 | TOTAL | $\underline{\mathrm{X}} \mathbf{} \mathbf{0 7}$ | F'07 | S'08 | TOTAL |
| Counseling | 75 | 126 | 129 | 330 | 39 | 135 | 185 | 359 | 100 | 125 | 125 | 350 |
| Prior Credit Evaluations | $\underline{\text { X'05 }}$ | F'05 | S'06 | TOTAL | $\underline{\text { X'06 }}$ | F'06 | S'07 | TOTAL | $\underline{\mathrm{X}} \mathbf{} \mathbf{0 7}$ | F'07 | S'08 | TOTAL |
| Counseling | 109 | 152 | 201 | 462 | 84 | 175 | 219 | 478 | 86 | 210 | 223 | 519 |
| Course Repetition: | $\underline{\mathrm{X}} \mathbf{} \mathbf{0 5}$ | F'05 | S'06 | TOTAL | $\underline{\text { X'06 }}$ | F'06 | S'07 | TOTAL | $\underline{\mathrm{X}} \mathbf{} \mathbf{0 7}$ | F'07 | S'08 | TOTAL |
| Approved Petitions | 21 | 49 | 47 | 117 | 8 | 34 | 39 | 81 | 13 | 30 | 16 | 59 |
| Denied Petitions | 0 | 0 | 1 | 1 | 1 | 1 | 2 | 4 | 2 | 0 | 0 | 2 |
| Legally Mandated Approvals | - | - | - | - | - | 257 | 270 | 527 | - | 286 | 286 | 572 |
| Withdrawals Processed | 414 | 855 | 935 | 2,204 | 384 | 1,006 | 1,035 | 2,425 | 373 | 1,009 | 660 | 2,042 |
| Report Processing Totals | 435 | 904 | 983 | 2,322 | 393 | 1,298 | 1,346 | 3,037 | 388 | 1,325 | 962 | 2,675 |
| Academic Standing | X'05 | F'05 | S'06 | TOTAL | $\underline{\text { X } 06}$ | F'06 | S'07 | TOTAL | $\underline{\mathrm{X}} \mathbf{} \mathbf{0 7}$ | F'07 | S'08 | TOTAL |
| Dean's List | 59 | 1,191 | 1,056 | 2,306 | 60 | 1,234 | 1,171 | 2,465 | 85 | 1,218 | 1,252 | 2,555 |
| Probation | n/a | n/a | $\mathrm{n} / \mathrm{a}$ | n/a | n/a | 3,768 | 3,963 | 7,731 | n/a | 4,102 | 3,721 | 7,823 |
| Dismissal (spring term only) | $\mathrm{n} / \mathrm{a}$ | n/a | $\mathrm{n} / \mathrm{a}$ | n/a | n/a | $\mathrm{n} / \mathrm{a}$ | n/a | - | n/a | n/a | 490 | 490 |
| Tech Prep* | $\underline{\text { X'05 }}$ | F'05 | $\underline{\text { S'06 }}$ | TOTAL | X'06 | F'06 | S'07 | TOTAL | $\underline{\mathrm{X}} \mathbf{} \mathbf{0 7}$ | F'07 | S'08 | TOTAL |
| Courses | $\mathrm{n} / \mathrm{a}$ | n/a | 38 | 38 | n/a | n/a | 47 | 47 | n/a | $\mathrm{n} / \mathrm{a}$ | 48* | 48 |
| Students | n/a | n/a | 649 | 649 | n/a | $\mathrm{n} / \mathrm{a}$ | 889 | 889 | n/a | n/a | 597 | 597 |
| * Posted in the spring term only |  |  |  |  |  |  |  |  | *Still missing roster submissions |  |  |  |


| Records Office In-Person contacts: | $\underline{\mathrm{X}} \mathbf{}$ | F'05 | S'06 | TOTAL | X'06 | F'06 | S'07 | TOTAL | $\underline{X}$ | F'07 | S'08 | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Students |  | - | - | - | - | - | - | - | $\underline{ }$ | 1,029 | 1,687 | 2,716 |
| Counselors | - | - | - | - | - | - | - | - | - | 54 | 76 | 130 |
| Staff | - | - | - | - | - | - | - | - | - | 141 | 150 | 291 |
| Faculty/Administrators | - | - | - | - | - | - | - | - | - | 36 | 42 | 78 |
| Other | - | - | - | - | - | - | - | - | - | 33 | 40 | 73 |
| Total | - | - | - | - | - | - | - | - | - | 1,293 | 1,995 | 3,288 |
| Records Office |  |  |  |  |  |  |  |  |  |  |  |  |
| Phone contacts: | $\underline{\mathrm{X}} \mathbf{}$ 05 | F'05 | S'06 | TOTAL | X ${ }^{\text {O66 }}$ | F'06 | S'07 | TOTAL | $\underline{X} \mathbf{}$ | F'07 | S'08 | TOTAL |
| Students | - | - | - | - | - | - | - | - | - | 1,455 | 2,800 | 4,255 |
| Counselors | - | - | - | - | - | - | - | - | - | 36 | 48 | 84 |
| Staff | - | - | - | - | - | - | - | - | - | 58 | 72 | 130 |
| Faculty/Administrators | - | - | - | - | - | - | - | - | - | 21 | 25 | 46 |
| Other | - | - | - | - | - | - | - | - | - | 28 | 56 | 84 |
| Total | - | - | - | - | - | - | - | - | - | 1,598 | 3,001 | 4,599 |
| Records Office |  |  |  |  |  |  |  |  |  |  |  |  |
| E-Mail contacts: | $\underline{\text { X'05 }}$ | F'05 | S'06 | TOTAL | X'06 | F'06 | S'07 | TOTAL | $\underline{X} \mathbf{}$ | F'07 | S'08 | TOTAL |
| Students | - | - | - | - | - | - | - | - | - | 350 | 767 | 1,117 |
| Counselors | - | - | - | - | - | - | - | - | - | 517 | 623 | 1,140 |
| Staff | - | - | - | - | - | - | - | - | - | - | - | - |
| Faculty/Administrators | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - |
| Total | - | - | - | - | - | - | - | - | - | 867 | 1,390 | 2,257 |
| Outgoing Transcripts Processed | $\frac{\mathbf{X}^{\prime} 05}{4,709}$ | $\frac{\mathbf{F}^{\prime} \mathbf{0 5}}{13,343}$ | $\frac{\mathbf{S}^{\prime} \mathbf{0 6}}{12,156}$ | $\frac{\text { TOTAL }}{30,208}$ | $\frac{\mathbf{X}^{\prime} \mathbf{0 6}}{5,045}$ | $\frac{\mathbf{F}^{\prime} \mathbf{0 6}}{12,425}$ | $\frac{\mathbf{S}^{\prime} \mathbf{0 7}}{12,065}$ | $\underset{\text { TOTAL }}{29,535}$ | $\frac{\mathrm{X}^{\prime} 07}{4,890}$ | $\frac{\mathbf{F}^{\prime} \mathbf{0 7}}{12,491}$ | $\frac{\mathbf{S}^{\prime} \mathbf{0 8}}{12,543}$ | $\underline{\text { TOTAL }}$ |
| I ncoming Transcripts Received | $\underline{X}$ | F'05 | $\underline{S \prime 06}$ | $\frac{\text { TOTAL }}{-}$ | $\underline{\text { X'06 }}$ | F'06 | $\underline{S \prime 07}$ | TOTAL | $\underline{\text { X'07 }}$ | $\frac{F^{\prime} \mathbf{0 7}}{1,667}$ | $\frac{\mathbf{S}^{\prime} 08}{990}$ | $\frac{\text { TOTAL }}{2,657}$ |
| Grade Changes: | $\underline{\text { X } 05}$ | F'05 | S'06 | TOTAL | $\underline{\text { X } 06}$ | F'06 | S'07 | TOTAL | $\underline{X} \mathbf{} \mathbf{0 7}$ | F'07 | S'08 | TOTAL |
| E-Mail | 215 | 500 | 519 | 1,234 | 219 | 584 | 611 | 1,414 | 350 | 500 | 600 | 1,450 |
| In-Person | 11 | 27 | 19 | 57 | 10 | 22 | 18 | 50 | 8 | 18 | 16 | 42 |
| Total | 226 | 527 | 538 | 1,291 | 229 | 606 | 629 | 1,464 | 358 | 518 | 616 | 1,492 |
| Student Petitions: | $\underline{\text { X'05 }}$ | F'05 | S'06 | TOTAL | X'06 | F'06 | S'07 | TOTAL | $\underline{\mathrm{X}} \mathbf{} \mathbf{0 7}$ | F'07 | S'08 | TOTAL |
| Petitions to Withdraw | 139 | 325 | 400 | 864 | 196 | 330 | 473 | 999 | 212 | 535 | 431 | 1,178 |
| Academic Renewal | - | - | - | - | - | - | - | - | - | 61 | 82 | 143 |
| Credit by Exam | 5 | 88 | 99 | 192 | 6 | 79 | 69 | 154 | 3 | 76 | 55 | 134 |
| Total | 144 | 413 | 499 | 1,056 | 202 | 409 | 542 | 1,153 | 215 | 672 | 568 | 1,455 |
| Prior Credit Evaluations | $\underline{\text { X'05 }}$ | F'05 | S'06 | TOTAL | $\underline{\text { X'06 }}$ | F'06 | S'07 | TOTAL | $\underline{\text { X'07 }}$ | F'07 | S'08 | TOTAL |
| Financial Aid | - | - | - | - |  |  |  | - |  | 197 | 220 | 417 |
| Number of full-time staff |  |  | 9 |  |  |  | 9 |  |  |  | 9 |  |
| Number of part-time staff |  |  | 1 |  |  |  | 3 |  |  |  | 6 |  |
| Staff/ student ratio |  |  |  |  |  |  | 4350 |  |  |  | 14200 |  |

2. Reflect upon and analyze the above 3-year trend data. Briefly discuss overall observations and any areas of concern or noteworthy trends.

Some data has only been monitored since Fall '07, but other data has been compiled annually. For many years we have tracked Evaluations and Records processes, which include outgoing transcript processing; petitions for withdrawal; credit by examination petitions; prior credit, graduation, veteran, and financial aid evaluations; transfer certifications; course evaluation requests; and course repetitions. Uniform and standardized data tracking will provide more accurate comparisons in the future. For the past three years, the number of AA degrees have increased an average of $7.3 \%$.
3. Reflecting on the 3-year trend data, describe/ discuss department/ discipline planning related to the following:

## PLAN - 2007-08

a. Programs changes/ improvements (consider changes due to Growth in FTES and Headcount, CSU/UC transfer language updates, articulation, workforce and labor market projections, certificate or degree completions, etc.)

- Implement the Title 5 changes as required
- Continue with records conversion clean-up processes
- Continue processing Prior Credit Evaluation requests within a 2week turn-a-round time
- Continue processing Course Evaluation Requests within a 48-hour turn-a-round time
- Improve veteran evaluation processes
- Implement the document imaging system
b. Additional Programs to develop (consider enrollment trends, growth, student demands, wait times, comprehensiveness, etc.)
- Implement the Academic Advising module
- Automate course repetition checking
- Improve Tech Prep procedures

Assessment/ Outcome - 2008-09

- Title 5 changes to course repetition, limits on withdrawals, minimum grade for majors, and the removal of the CP from the official transcript have been implemented.
- Title 5 changes to probation/dismissal, credit by exam, and pass/no pass grading are in progress. Policies and procedures are under review by the planning councils.
- Microfilm, microfiche, and legal reports have been converted to DVD.
- The student records vault conversion to document imaging (file preparation) is progressing, targeted to finish by April 2009.
- Processing times for both PCE's and CER's are on target.
- Veteran evaluations are completed with overtime.
- The scanning of incoming documents (transcripts, grade changes, petitions, etc.) has begun.
- Still working on the catalog clean-up...
- Waiting on catalog clean-up and programming...
- Worked with Tech Prep to improve communication and the posting process was much smoother this past year.

4. To implement the planning described in question \#3, discuss/ identify the necessary resources requested to successfully implement:

PLAN - 2007-08
a. Equipment/ Technology - block grant funds, VTEA, other resources, etc.

- Upgrade computers (11 needed)
- Upgrade monitors to 24 " for document image viewing (11 needed)
- New printers for diploma, certificate, and transcript processing (2 needed)

Assessment/ Outcome - 2008-09

- New computers and 24" monitors have been installed in Evaluations and Records.
- One new printer has been installed. It is anticipated that an additional printer will be required for transcript processing and/or diploma printing
b. Budget - budget development process, one-time funds, grants, etc.
c. Facilities - scheduled maintenance needs, additional space/offices due to growth, remodeling, etc.
- Office space needed for document imaging system
- Office space needed for new records and evaluation staff
d. Faculty position(s) - faculty priority process and projected full-time needs for 1-3 years above the Counselor formula
e. Staff position(s) - changes staffing needs due to program growth, new technology, etc.
- New staff needed for both records and evaluations to keep up with student growth and increased demand for services
- The Records and Transcripts areas have been reorganized for the document imaging system.
- It is recommended that the Transcript Office be remodeled to include another workstation.

5. Discuss one department/ discipline goal linked to Palomar's Strategic Plan 2009 and how it will support the success of students.

A service area goal is to make students more knowledgeable of academic policies and procedures. Many students are unaware of academic regulations such as course repetition, academic renewal, and petition for withdrawal that could improve their grade point average, possibly take them off of probation or dismissal status, or even place them on the Dean's List.
6. Student Learning Outcome progress:
a. Describe a learning outcome at the program level and the assessment method used to measure student learning of that outcome.

A service area outcome is to measure student satisfaction with graduation and prior credit evaluation services.
b. Describe a learning outcome that is difficult to assess.

Determining the reasons students do not complete the requirements for an AA Degree and meet transfer requirements.
7. Describe a department accomplishment that you would like to share with the college community.

This year a major student records project which we had been working on for several years was completed. Inaccurate data conversion into the
PeopleSoft system caused problems with our student records data. Verifying and correcting all converted student records data has been completed.
8. Are there other resources (including data) that you need to complete your department/ discipline review and planning?

None at this time.

For programs with an external accreditation/ program review, indicate the date of the last accreditation visit and discuss recommendations and progress made on the recommendations.
9. Other comments, recommendations:

Please identify faculty and staff who participated in the development of this plan:
Linda Cox, Rick Herren

