PALOMAF Learning for Succ	COLLEGE	Instructional Planning Council AGENDA							
MI	EETING TYPE:	X Staff Product/Project Special	Date: Start Time: End Time: Location:	March 13, 2019 2:30 p.m. 4:00 p.m. AA-140					
Ме	embers: Richar Kelly Kelber Juan, S	Donaghy, Kelly Falcone, Kat , Michael Large, Pearl Ly, S	ry Farrell, Marlene F usan Miller, Zeb Nav	lo, Glyn Bongolan, Sarah DeSimone, orney, Margie Fritch, Juan Gonzalez, Barb varro, Jim Odom, Nichol Roe, Seth San ngela Smith, and Susan Snow.					
				Orteome					
I.	Agenda Item Announcements a. IPC Timeline r b. MOSTRA Cof	eminders fee main campus project		Outcome Information					
II.	Comments from Constit	uencies	Information						
III.	Approve minutes – Febr	ruary 27, 2019	Action						
IV.	a. Overview of In	ring – update and process (II itiatives t Services (Instructional area	Information						
V.	New Programs 1. Noncredit Comp	uter Skills for ESL - Attachn	Action Item/1 st Reading						
VI.	IPC New Programs sub-	committee – Attachment B	Action Item/1 st Reading						
VII.	SPPF IPC Funds update	-FY 2018-19 in the amount	9) Information						
VIII.	Textbook Adoption upd	ate – Dean Ly	Information						
IX.	Perkins/Strong Workfor	ce updates – Dean Fritch	Information						
X.		ional Programs II.A and Libr inyurl.com/PalomarAccredita	- Discussion						
XI.	Certificate and Degree I	Review (II.A.1) – Richard Lo	ucks	Information					
XII.	Community College Sur Survey Results – Miche	rvey of Student Engagement lle Barton	(CCSSE) Faculty	Discussion					
XIII.	Feedback on PRP's pos	t Jack		Discussion					
XIV.	New Programs – List of	Standard Questions – Attach	nment D (II.A.1)	Discussion					
XV.	Faculty Center in People	eSoft – Dr. Kelly Falcone &	Dr. Barb Kelber	Information					
XVI.	Waitlists Workgroup U	odate - Dr. Kelly Falcone & I	Dr. Barb Kelber	Information					
XVII.	Scheduling Improvemen	nt – Workgroup Update (II.A	.6)	Information					
TVIII.	<u>Standing Reports</u> A. AB 705 B. Accreditation C. Enrollment	Information							

D.	Guided Pathways (II.C.6)	
E.	LOC & Curriculum	
F.	Student Equity and Achievement program (SEA)	
G.	SPC	
Н.	CTEE	
I.	PD	
J.	ROC update	

PALOMAR COLLEGE	I	Instructional Planning Council Minutes						
MEETING TYPE:	X Staff Product/Project Special	Date: Start Time: End Time: Location:	February 27, 2019 2:30 p.m. 4:30 p.m. AA-140					
Chair: Members Present:	Katy Farrell, Jenny Fererro, Ma	arlene Forney, Marg	lyn Bongolan, Sarah DeSimone, Kelly Falcone, gie Fritch, Dr. Barb Kelber, Dr. Pearl Ly, Jim vert, Justin Smiley, Angela Smith and Susan					
Members Absent: Guests: Recorder:	Michelle Barton, Kelly Donaghy and Dr. Jack S. Kahn Michael Large and Nichol Roe Michelle LaVigueur							
-	meeting to order at 2:35 p.m.							
		ject – Katy Farrell p	rovided information regarding the Ethical					

- a. <u>Spring 2019 Outcomes Assessment Project</u> Katy Farrell provided information regarding the Ethical Awareness and Civic Knowledge & Engagement project she is leading. She encouraged more faculty and student participation and closed with circulating a sign-up sheet.
- b. <u>"New" definition of Tutoring and fall FTES claim</u> Dean Sivert reported that during winter break, the Chancellor's Office released new information for tutoring apportionment that is retroactive to fall 2018. Instead of tutoring apportionment based on basic skills coded classes, apportionment will now be based on the need in three areas; quantitative, literacy and critical thinking. Because of this criteria change, the tutoring center is changing the way it collects student information. Dean Sivert recently met with a consultant to determine the best way to gather this student data from PeopleSoft.
- c. <u>MOSTRA Coffee main campus project</u> Tabled.
- d. <u>University of Redlands project with Business program</u> Dean Smiley summarized a potential partnership with University of Redland's School of Business that would allow Palomar College students to enroll in their two-year BA program offered on our campus. An 18-month MBA program partnership may also be available. The University of Redland's will accept all of Palomar College class credits and they will provide a 30% tuition reduction to our students. The University of Redlands will offer classes as eight-week sessions with multiple entry points per year. They will allow students to be concurrently enrolled at Palomar College and their university to make required classes more cost-effective.
- e. <u>Block exceptions</u> Dean Smiley reported that VPI Kahn is looking for a faculty volunteer to assist him with developing a rule to create block exceptions for high demand classes (labs and longer classes) that present scheduling challenges for students. Mark Bealo volunteered.
- II. <u>Comments from Constituencies</u> None

III. <u>Approve minutes</u> – February 13, 2019 MSC – (Fritch/Gonzalez): The minutes for February 13, 2019 were approved and accepted into the record with abstentions from Jim Odom and Suzanne Sebring.

IV. Program Review this spring – update and process (II.A.2) – Michael Large provided a brief overview of what to expect on the new PRP link that will be available within the next couple of weeks. The form itself is more user-friendly with the necessary data readily available. Dean Smiley stated that PRP instructions, training videos and links are almost complete and the deadlines will be moved forward two weeks to accommodate the change. Once completed, information will be emailed and made available on the Instructional Services website. Dean Smiley added that the rotation schedule will be emailed out as well. He added that Non-Instructional PRP's will be available in the Cognito format with the same timeline. The approval process has changed slightly, and additional training will be provided. Dean Smiley closed with reminding members that New Faculty Request Forms are now included as part of the PRP form and the normal PRP cycle will resume in fall 2019.

- V. <u>IPC subcommittee for New Programs</u> Dean Smiley reported that a new IPC subcommittee for New Programs will be created to evaluate new program proposals. This subcommittee will utilize guiding questions and make recommendations to IPC. The New Instructional Program Proposal is available on the Curriculum website: <u>https://www2.palomar.edu/pages/curriculum/credit-programs/</u> Dr. Glyn Bongolan, Mark Bealo and Dr. Pearl Ly volunteered to be on this subcommittee. Two additional members will be recruited from the Curriculum Committee and/or campus community.
- VI. <u>SPPF IPC Funds update FY 2018-19 in the amount of \$41,884 (0811909)</u> Dean Smiley reported that the Council will vote on how the funds will be spent and the following suggestions were made:
 - a. AC in Old Library
 - b. Software to integrate systems
 - c. Service to text students
 - d. Update systems for Student Services
 - e. Improve TracDat (Katy to research)
 - f. Emergency notification for loud instructional areas (Art, Music, CFT, etc.) Suzanne mentioned that Sprint has something
 - g. House of Humanities
 - h. Outreach Program Materials
 - i. AB705 training for faculty
- VII. Faculty Hiring update (III.A.2) Dean Smiley announced that this is now a part of the PRP process.
- VIII. <u>Accreditation Instructional Programs II.A and Academic Quality I.B</u> Dean Smiley reported that the accreditation standards assigned to IPC are not available yet. A new app has been designed which will be make the process much easier for all councils involved with this process.
- IX. <u>Middle College concept</u> Dean Smiley reported that our college currently has six (6) CCAP partnership agreements. Dr. Glyn Bongolan explained that two Middle College models exist. The first is high school students attend high school classes during the regular school day and attend college classes in the evening on the college campus. The second model has an independent high school on a college campus. This last model comes with process concerns regarding grading, admissions, calendars, etc. Ongoing discussions have occurred with Bonsall High School regarding placement of their high school at the Fallbrook Education Center. Committee members expressed concern regarding Ed Code, age of students, social aspects, parental involvement and more. There was discussion around San Diego Mesa High School located on Mesa College's campus and a suggestion to ask the team who created this model to share insights at IPC.
- X. <u>New Program Approvals</u> –The Council made suggestions to update the New Instructional Program Proposal to include questions around labor market data, demand for courses and FTEF funding. Jenny Fererro reminded the Council that all new program proposals presented today include classes that are already offered, just a repackaging of existing classes. Motions were presented and actions are as follows:
 - 1. <u>International Business</u> MSC – (Bongolan/Albistegui-Dubois) Motion carried.
 - 2. <u>Small Business Entrepreneurship</u> MSC – (Bongolan/Sebring) Motion carried.
 - 3. <u>Musical Theatre Preparation</u> MSC – (Bongolan/Fererro) Motion carried.
 - Social Media Content: Certificate of Achievement MSC - (Bongolan/Sebring) Motion carried.

- 5. <u>Blogging: Certificate of Achievement</u> (Request pulled by Erin Hiro)
- <u>Digital Journalism: Certificate of Achievement now combined with Online Journalism:</u> <u>Certificate of Achievement</u> MSC - (Sebring/Bongolan) Motion carried.

XI. <u>New Programs</u>

- a. <u>Noncredit Computer Skills for ESL</u> Dean Smiley presented a new instructional program proposal for three classes titled Computer Skills for ESL. Dean Sivert explained that these classes are to assist ESL students who need basic computer skills to navigate a computer. The three classes requested will replace NESL 983.
- XII. <u>Certificate and Degree Review (II.A.1)</u> Tabled.
- XIII. Community College Survey of Student Engagement (CCSSE) Faculty Survey Results Tabled.
- XIV. <u>Feedback on PRP's post Jack</u> Tabled.
- XV. <u>New Programs List of Standard Questions Attachment D (II.A.1)</u> Dean Smiley presented the list of standard questions and asked members to review each question and provide feedback. The following suggestions were made:
 - Update question #4 to include a sub-question on where the "demand" data came from (i.e.: labor market) and ensure that it is a consistent, sustainable demand.
 - Update question #12, to include a question asking if a Palomar College advisory group has been consulted, and if so to explain recommendations.
 - Add an additional question to ask if the new proposed course(s) are replacing an existing class or program.

There was consensus among the Council to update the questions as open-ended questions rather than questions that illicit a yes/no response. The questions will be updated and reviewed at the next IPC meeting.

- XVI. Faculty Center in PeopleSoft Tabled.
- XVII. <u>Waitlists Workgroup Update</u> Tabled.
- XVIII. Scheduling Improvement Workgroup Update (II.A.6) Tabled.
- XIX. Librarian/Counselor Hiring Practice Tabled.
- XX. <u>Standing Reports</u> Tabled.
 - a. AB705
 - b. Accreditation
 - c. Enrollment
 - d. Guided Pathways (II.C.6)
 - e. LOC & Curriculum
 - f. Student Equity and Achievement program (SEA)
 - g. SPC
 - h. CTEE
- 1. Perkins/Strong Workforce updates Dean Fritch
- i. PD
- j. ROC update
- k. Tutoring

The meeting was adjourned at 4:40 pm.

Attachment A

			ructional Program	Proposal			
			Phase 1 - Planning				
Discipline: ESL	Title:	Compu	iter skills f	or ESL			1 Jaking
Award Type:		/AS-T Cer	t. of Achieve (18+)	Cert. of Achieve.			Cert. of Comp
<pre>'rogram Goal:</pre>	Transfer Only	CTE/Trans			Other (Local Need	d) 🗌 Com	nmunity Ed.
CO.P Code (CB03)	Click for TOP Codes	T.O.P. Code	4931,00	Vocational	ESL		
GAM Code (CB09)	=Non-Occupational 🔽	D=Possible Occ	upational C=C	Occupational 🔲 B=	Advance Occupat	tional 🗌 A=	Apprenticeship
ustification/	We want to cre						
ividence of Need	points for the stu		, there are no f		leuts ran e	inter at a	ny point.
low does this program	The last course in (NESL 484)	The pourses	will prepare s	tudents to be in	nore confide	ent perform	ming basic
neet the mission of the d	istrict?	computer ta	sks in the work	-place or college	level course	es for care	er, associate,
lick for Palomar College Miss			r degree progr				
Description:	The three computer basic computer	iteracy and	ses are designed to skills needed to	ned to equip obe successful	non-native si	peakers st igital un	English with
Courses (List courses):	Existing:	NESL 9			New:		2,983,984
		1.000	00				-,,,,,,,,,
aculty:	Existing:	\$7	New (FTEF):	Mone needed	Special Minii	mum Quals:_	none
itaff	Existing:	7.45	New (FTE):	none peeded	Titles:		
Inrollment:	Expected:	30	_FTES:		_		
Overlap (District):	Departments:	no ESL O	verlap				
Dutcome of Overlap							
Discussion: Similar Programs in our	Mira costa offer	e a gamoute	Collored when			Program	
Area: NCESL BI	class for ESL, but n	ot a certific	overlap may exis	+. none		Name:	none
lequirements:		ture La		Space: Com	puter lab	(H-121)	
т	Computers Macs/PC		Software	Other Equipme		Yes	No
Dutside Accreditation:		Licensure:	Office, Typir	CTE Regional A	Approval:	Yes	2 No
s this a General Education				Is this a Transf	er Program?		
51% or more courses trar		Yes	No			Yes	No
iunding:	General Fund:		_Grant (Name):		_Length of Gra	29	
lesources:	Startup Costs:		Ongoing:	_	Service/Mair Agreements:		
tesources.	Post Grant Funding P	lans					
	root druiter unung r	and the second se	2 - Validity, Cost, N	lission			
Comments	required (Indicate sup	port or poten	tial problems/reco	mmendations. Ove	erlap should be	considered.)	
[:] aculty (Originator)	Vickie Me	1105	Dicen	Alm			
Jept. Chair	Tracy Fur	R	ma	Man			
Articulation Officer			D	ę	ан санан ал на		
A ticulation officer		ludgett	Joie	still	7		
Jean	Shayla Siv		Alinga	Xulli	<u> </u>		
nstruct. Svcs. Rep	Cherry ID. K	learse	Cherry FT	5,1			
Overlap: Yes 🗹 No			_				
Recommendation:	Move to IPC	Return	Not Viable at th				
The program addresses th	a District's glabal inst	and the second sec	nstructional Planni	and a second s			
The program addresses the The District has the resource			100		ļ	Yes	No
Dutside Funding and/or Ir)		
eedback/Comments							
la commendation		D-t-					
Recommendation:	Build in Curricunet	Return Phase 4 - Cur	Reason rricunet Input and	PreLaunch			
all the state of t			and the second		The second se		the second se



GOVERNANCE STRUCTURE GROUP REQUEST

Request submitted by: Jack S. Kahn, Ph.D.				Date: 3/13/1	Date: 3/13/19				
Proposed Name of Requested Group: IPC New Programs Subcommittee									
Council		Committee	Х	Subcommittee	Task Force				
Action Requested:	X Add			Delete	Change				
Decisions to make reco Reporting Relationship: Ir			ommittee.						
Meeting Schedule: As nee									
Chair: Dean, Social and Bo	ehavior S	ciences							
 Members: Two Faculty representative from One representative	m Curri	culum Committee							

Reviewed by Strategic Planning Council:

ACCREDITATION STANDARDS	Councils/Committees									
	Executive Cabinet	President's Cabinet	SPC	Faculty Senate	FASPC	HRSPC	IPC	SSPC	Curriculum Committee	LOC
Standard I. Mission, Academic Quality and Institutional Effectiveness, and Integrity										
A. Mission			Х							
B. Assuring Academic Quality and Institutional Effectiveness			Х				Х			Х
Academic Quality			Х				Х			Х
Institutional Effectiveness			Х				Х			
C. Institutional Integrity		Х		Х						
Standard II: Student Learning Programs and Support Services										
A. Instructional Programs							Х		Х	
B. Library and Learning Services							Х			
C. Student Support Services								Х		
Standard III: Resources										
A. Human Resources						Х				
B. Physical Resources					Х					
C. Technology Resources					Х					
D. Financial Resources					Х					
Planning					Х					
Fiscal Responsibility and Stability					Χ					
Liabilities					Χ					
Contractual Agreements					Х					
Standard IV: Leadership and Governance										
A. Decision-making Roles and Processes			Х							
B. Chief Executive Officer	Х									
C. Governing Board	Х									
D. Multi-College Districts or Systems										

ACCREDITING COMMISSION FOR COMMUNITY AND JUNIOR COLLEGES Western Association of Schools and Colleges

Accreditation Standards

(Adopted June 2014)

Introduction¹

The primary purpose of an ACCJC-accredited institution is to foster student learning and student achievement. An effective institution ensures that its resources, programs, and services, whenever, wherever, and however delivered, support student learning and achievement. The effective institution ensures academic quality and continuous improvement through ongoing assessment of learning and achievement and pursues institutional excellence and improvement through ongoing, integrated planning and evaluation.

There are four Standards that work together to define and promote student success, academic quality, institutional integrity, and excellence. The mission provides a framework for all institutional goals and activities. The institution provides the means for students to learn and achieve their goals, assesses how well learning is occurring, and strives to improve learning and achievement through ongoing, systematic, and integrated evaluation and planning (Standard I). Student learning programs and support services make possible the academic quality that supports student success (Standard II). Human, physical, technology, and financial resources enable these programs and services to function and improve (Standard III). Ethical and effective leadership throughout the organization guides the accomplishment of the mission and supports institutional effectiveness and improvement (Standard IV). Integrating the elements of the Standards gives institutions the means to develop a comprehensive assessment of academic quality, institutional integrity and effectiveness, and a path to continuous improvement.

Standard I: Mission, Academic Quality and Institutional Effectiveness, and Integrity

The institution demonstrates strong commitment to a mission that emphasizes student learning and student achievement. Using analysis of quantitative and qualitative data, the institution continuously and systematically evaluates, plans, implements, and improves the quality of its educational programs and services. The institution demonstrates integrity in all policies, actions, and communication. The administration, faculty, staff, and governing board members act honestly, ethically, and fairly in the performance of their duties.

A. Mission

1. The mission describes the institution's broad educational purposes, its intended student population, the types of degrees and other credentials it offers, and its commitment to student learning and student achievement. (ER 6)

¹ The Introduction section and opening paragraphs of each Standard are not intended for citation as standards. They are introductory in nature only.

- 2. The institution uses data to determine how effectively it is accomplishing its mission, and whether the mission directs institutional priorities in meeting the educational needs of students.
- 3. The institution's programs and services are aligned with its mission. The mission guides institutional decision-making, planning, and resource allocation and informs institutional goals for student learning and achievement.
- 4. The institution articulates its mission in a widely published statement approved by the governing board. The mission statement is periodically reviewed and updated as necessary. (ER 6)

B. Assuring Academic Quality and Institutional Effectiveness Academic Quality

- 1. The institution demonstrates a sustained, substantive and collegial dialog about student outcomes, student equity, academic quality, institutional effectiveness, and continuous improvement of student learning and achievement.
- 2. The institution defines and assesses student learning outcomes for all instructional programs and student and learning support services. (ER 11)
- 3. The institution establishes institution-set standards for student achievement, appropriate to its mission, assesses how well it is achieving them in pursuit of continuous improvement, and publishes this information. (ER 11)
- 4. The institution uses assessment data and organizes its institutional processes to support student learning and student achievement.

Institutional Effectiveness

- 5. The institution assesses accomplishment of its mission through program review and evaluation of goals and objectives, student learning outcomes, and student achievement. Quantitative and qualitative data are disaggregated for analysis by program type and mode of delivery.
- 6. The institution disaggregates and analyzes learning outcomes and achievement for subpopulations of students. When the institution identifies performance gaps, it implements strategies, which may include allocation or reallocation of human, fiscal and other resources, to mitigate those gaps and evaluates the efficacy of those strategies.
- 7. The institution regularly evaluates its policies and practices across all areas of the institution, including instructional programs, student and learning support services, resource management, and governance processes to assure their effectiveness in supporting academic quality and accomplishment of mission.
- 8. The institution broadly communicates the results of all of its assessment and evaluation activities so that the institution has a shared understanding of its strengths and weaknesses and sets appropriate priorities.

9. The institution engages in continuous, broad based, systematic evaluation and planning. The institution integrates program review, planning, and resource allocation into a comprehensive process that leads to accomplishment of its mission and improvement of institutional effectiveness and academic quality. Institutional planning addresses short- and long-range needs for educational programs and services and for human, physical, technology, and financial resources. (ER 19)

C. Institutional Integrity

- 1. The institution assures the clarity, accuracy, and integrity of information provided to students and prospective students, personnel, and all persons or organizations related to its mission statement, learning outcomes, educational programs, and student support services. The institution gives accurate information to students and the public about its accreditation status with all of its accreditors. (ER20)
- 2. The institution provides a print or online catalog for students and prospective students with precise, accurate, and current information on all facts, requirements, policies, and procedures listed in the "Catalog Requirements" (see endnote). (ER 20)
- 3. The institution uses documented assessment of student learning and evaluation of student achievement to communicate matters of academic quality to appropriate constituencies, including current and prospective students and the public. (ER 19)
- 4. The institution describes its certificates and degrees in terms of their purpose, content, course requirements, and expected learning outcomes.
- 5. The institution regularly reviews institutional policies, procedures, and publications to assure integrity in all representations of its mission, programs, and services.
- 6. The institution accurately informs current and prospective students regarding the total cost of education, including tuition, fees, and other required expenses, including textbooks, and other instructional materials.
- 7. In order to assure institutional and academic integrity, the institution uses and publishes governing board policies on academic freedom and responsibility. These policies make clear the institution's commitment to the free pursuit and dissemination of knowledge, and its support for an atmosphere in which intellectual freedom exists for all constituencies, including faculty and students. (ER 13)
- 8. The institution establishes and publishes clear policies and procedures that promote honesty, responsibility and academic integrity. These policies apply to all constituencies and include specifics relative to each, including student behavior, academic honesty and the consequences for dishonesty.
- 9. Faculty distinguish between personal conviction and professionally accepted views in a discipline. They present data and information fairly and objectively.

- 10. Institutions that require conformity to specific codes of conduct of staff, faculty, administrators, or students, or that seek to instill specific beliefs or world views, give clear prior notice of such policies, including statements in the catalog and/or appropriate faculty and student handbooks.
- 11. Institutions operating in foreign locations operate in conformity with the Standards and applicable Commission policies for all students. Institutions must have authorization from the Commission to operate in a foreign location.
- 12. The institution agrees to comply with Eligibility Requirements, Accreditation Standards, Commission policies, guidelines, and requirements for public disclosure, institutional reporting, team visits, and prior approval of substantive changes. When directed to act by the Commission, the institution responds to meet requirements within a time period set by the Commission. It discloses information required by the Commission to carry out its accrediting responsibilities. (ER 21)
- 13. The institution advocates and demonstrates honesty and integrity in its relationships with external agencies, including compliance with regulations and statutes. It describes itself in consistent terms to all of its accrediting agencies and communicates any changes in its accredited status to the Commission, students, and the public. (ER 21)
- 14. The institution ensures that its commitments to high quality education, student achievement and student learning are paramount to other objectives such as generating financial returns for investors, contributing to a related or parent organization, or supporting external interests.

Standard II: Student Learning Programs and Support Services

The institution offers instructional programs, library and learning support services, and student support services aligned with its mission. The institution's programs are conducted at levels of quality and rigor appropriate for higher education. The institution assesses its educational quality through methods accepted in higher education, makes the results of its assessments available to the public, and uses the results to improve educational quality and institutional effectiveness. The institution defines and incorporates into all of its degree programs a substantial component of general education designed to ensure breadth of knowledge and to promote intellectual inquiry. The provisions of this standard are broadly applicable to all instructional programs and student and learning support services offered in the name of the institution.

A. Instructional Programs

- 1. All instructional programs, regardless of location or means of delivery, including distance education and correspondence education, are offered in fields of study consistent with the institution's mission, are appropriate to higher education, and culminate in student attainment of identified student learning outcomes, and achievement of degrees, certificates, employment, or transfer to other higher education programs. (ER 9 and ER 11)
- 2. Faculty, including full time, part time, and adjunct faculty, ensure that the content and methods of instruction meet generally accepted academic and professional standards and expectations. Faculty and others responsible act to continuously improve instructional courses, programs and directly related services through systematic evaluation to assure currency, improve teaching and learning strategies, and promote student success.
- 3. The institution identifies and regularly assesses learning outcomes for courses, programs, certificates and degrees using established institutional procedures. The institution has officially approved and current course outlines that include student learning outcomes. In every class section students receive a course syllabus that includes learning outcomes from the institution's officially approved course outline.
- 4. If the institution offers pre-collegiate level curriculum, it distinguishes that curriculum from college level curriculum and directly supports students in learning the knowledge and skills necessary to advance to and succeed in college level curriculum.
- 5. The institution's degrees and programs follow practices common to American higher education, including appropriate length, breadth, depth, rigor, course sequencing, time to completion, and synthesis of learning. The institution ensures that minimum degree requirements are 60 semester credits or equivalent at the associate level, and 120 credits or equivalent at the baccalaureate level. (ER 12)
- 6. The institution schedules courses in a manner that allows students to complete certificate and degree programs within a period of time consistent with established expectations in higher education. (ER 9)

- 7. The institution effectively uses delivery modes, teaching methodologies and learning support services that reflect the diverse and changing needs of its students, in support of equity in success for all students.
- 8. The institution validates the effectiveness of department-wide course and/or program examinations, where used, including direct assessment of prior learning. The institution ensures that processes are in place to reduce test bias and enhance reliability.
- 9. The institution awards course credit, degrees and certificates based on student attainment of learning outcomes. Units of credit awarded are consistent with institutional policies that reflect generally accepted norms or equivalencies in higher education. If the institution offers courses based on clock hours, it follows Federal standards for clock-to-credit-hour conversions. (ER 10)
- 10. The institution makes available to its students clearly stated transfer-of-credit policies in order to facilitate the mobility of students without penalty. In accepting transfer credits to fulfill degree requirements, the institution certifies that the expected learning outcomes for transferred courses are comparable to the learning outcomes of its own courses. Where patterns of student enrollment between institutions are identified, the institution develops articulation agreements as appropriate to its mission. (ER 10)
- 11. The institution includes in all of its programs, student learning outcomes, appropriate to the program level, in communication competency, information competency, quantitative competency, analytic inquiry skills, ethical reasoning, the ability to engage diverse perspectives, and other program-specific learning outcomes.
- 12. The institution requires of all of its degree programs a component of general education based on a carefully considered philosophy for both associate and baccalaureate degrees that is clearly stated in its catalog. The institution, relying on faculty expertise, determines the appropriateness of each course for inclusion in the general education curriculum, based upon student learning outcomes and competencies appropriate to the degree level. The learning outcomes include a student's preparation for and acceptance of responsible participation in civil society, skills for lifelong learning and application of learning, and a broad comprehension of the development of knowledge, practice, and interpretive approaches in the arts and humanities, the sciences, mathematics, and social sciences. (ER 12)
- 13. All degree programs include focused study in at least one area of inquiry or in an established interdisciplinary core. The identification of specialized courses in an area of inquiry or interdisciplinary core is based upon student learning outcomes and competencies, and include mastery, at the appropriate degree level, of key theories and practices within the field of study.
- 14. Graduates completing career-technical certificates and degrees demonstrate technical and professional competencies that meet employment standards and other applicable standards and preparation for external licensure and certification.

New Programs – List of Standard Questions

- 1. Which Palomar College location(s) will offer this program?
- 2. Does Palomar College have facility space for the program?
- 3. What is the anticipated annual enrollment (FTES)?
- 4. Is there a high demand for this program?
 - a. Explain where the "demand" data came from.
 - b. Is the demand consistent and sustainable?
- 5. What types of high paying jobs will students become eligible for?
- 6. How efficient are your current programs?
- 7. Do you have any programs currently with low completion rates?
 - a. If so, what is your plan to deal with those?
- 8. Will we be adding any new curriculum for new courses or any new sections?
- 9. Can the program be completed in 30 units?
- 10. Does it link to a pathway from high school or a CSU?
- 11. What are the expenses to the college?
 - a. Will they be one-time expenses or recurring?
- 12. Explain your advisory group's recommendation for adding this new program.
- 13. Will this program be in direct competition with any existing programs at Palomar College? a. If yes, which programs?
- 14. Will this program be in direct competition with other colleges?
 - a. If yes, what colleges?
- 15. Does the program need regional approval?
 - a. If yes, do you have approval?
- 16. Is this certificate or program eligible for Financial Aid?
- 17. Are there potential external accrediting agencies?
 - a. If so, are there expenses associated with them?
- 18. Identify full-time faculty who will champion this program.
- 19. Who will monitor the program?
 - a. Who will be responsible for the Learning Outcomes?
- 20. What kind of instructional support will be needed (tutoring, counseling, etc.)?
- 21. Will this program replace existing classes or programs?
 - a. If so, which ones?