BUDGET COMMITTEE MEETINGS 2017-2018

Second/Fourth Tuesday of the Month 2:45-4:00 pm Room AA-140

<u> 2017</u>

September 12

September 26

October 10

October 24

November 14

November 28

December 12

2018

February 13

February 27

March 13

March 27

April 10

April 24

May 8

| BUDGET COMMITTEE 2017-2018 | | |
|---|-------------------------|--|
| Vice President, Finance and Administrative Services | Ron Perez | |
| Vice President, Instruction | Jack Kahn | |
| Vice President, Student Services | Adrian Gonzales | |
| Vice President, Human Resource Services | Vacant | |
| Director, Enrollment Services | Kendyl Magnuson | |
| Faculty Senate, President | Travis Ritt | |
| Faculty Senate, Vice President | Candace Rose | |
| Faculty Senate, Secretary (designee) | Joel Glassman | |
| Faculty Senate, Past President | Fari Towfiq | |
| Palomar Faculty Federation (PFF), Co-President | Teresa Laughlin | |
| Palomar Faculty Federation (PFF), Co-President | Colleen Bixler | |
| Palomar Faculty Federation (PFF) | Anastasia Zavodny | |
| Council of Classified Employees (CCE) | Tricia Frady | |
| Council of Classified Employees (CCE) | Carmelino Cruz | |
| Council of Classified Employees (CCE) | Dan Dryden | |
| Council of Classified Employees (CCE) | Aaron Holmes | |
| Council of Classified Employees (CCE) | Anel Gonzalez | |
| Administrative Association (AA) | Carmen Coniglio | |
| Associate Student Government (ASG) | Kai Kramer, Dung Pham | |
| Confidential and Supervisory Team (CAST) | Mireya Gutierrez-Aguero | |
| Recorder – Interim Executive Assistant to VP, F&AS | Dayna Schwab | |



PALOMAR COMMUNITY COLLEGE DISTRICT Adopted Budget FISCAL YEAR 2017-18 September 12, 2017



FY 2016-17

ADOPTED BUDGET VS. ACTUAL EXPENDITURES

| FY 2016-17 | ADOPTED BUDGET | ACTUALS (CLOSED) | *VARIANCE |
|-------------------------------------|-------------------|---------------------|-------------|
| FUND BALANCE, BEGINNING | 21,852,544 | 21,852,544 | |
| | | | |
| REVENUE | 107,604,950 | 115,452,087 | 7,847,137 |
| EXPENDITURE | 111,588,285 | 124,713,851 | 13,125,566 |
| INCREASE/(DECREASE) IN FUND BALANCE | (3,983,335) | (9,261,764) | (5,278,429) |
| | | | |
| INTER-FUND TRANSFER F41 | | 9,263,000 | |
| NET OPERATING RESULTS | | 1,236 | |
| | | | |
| FUND BALANCE, ENDING | 17,869,209 | 21,853,780 | |

| *VARIANCE |
|----------------------------------|
| 3% SALARY INCREASE - \$2.3M |
| RSG SETTLEMENT PAYOUTS - \$1.9M |
| 2016 ACTUARIAL ADJUSTMENT - \$1M |
| UNRESTORED FTES \$7.3M |

| STATE MANDATE - ONE-TIME FUNDING | | |
|----------------------------------|-------------|--|
| FY 2015-16 | 10,692,772 | |
| FY 2016-17 | 1,529,373 | |
| TOTAL IN FUND 41 | 12,222,145 | |
| TRF-IN TO FUND 11 IN FY 16-17 | (9,263,000) | |
| TRF-IN TO FUND 11 IN FY 17-18 | (2,959,145) | |
| | | |



FY 2017-18

STATE 2017 ENACTED BUDGET - DISTRICT IMPACT

<u>APPORTIONMENTS</u>

- \$97M COLA (1.56%) **\$1.5M**
- \$183.6M Base Increase \$2.9M
- \$57.8M (1%) Enrollment
 Growth <u>Not eligible while in</u>
 Restoration
- State Mandate \$537K
- \$3.4M Equal EmploymentOpportunity \$50K

SUPPORT SERVICES (RESTRICTED)

- Innovation Awards \$2M
- Student Success (Cr/NonCr)- \$2.7M
- Student Equity \$1.4M
- CTE Strong Workforce \$1.8M
- EOPS \$1.2M
- Full-Time Student Success \$490K

FACILITIES

- State Scheduled Maintenance –
 \$1.2M Will not be allocated until P2 2018-19
- Energy Efficiency/Prop 39Projects \$621K



FY 2017-18

DISTRICT PLANNING ASSUMPTIONS

REVENUE ASSUMPTIONS TARGET FTES = 19,200

- BASIC ALLOCATION \$7.2M
 LARGE COLLEGE DESIGNATION + 1 CENTER
- BASE REVENUE FOR PRIOR
 YEAR 18,111 FTES \$91.3M
- RESTORATION FUNDS
 AVAILABLE \$5.5M
 MUST EARN ADDITIONAL 1,089 FTES
- 1.56% COLA \$1.5M
- BASE INCREASE \$2.9M

EXPENDITURE ASSUMPTIONS

- STEP/COLUMN ADVANCES \$700K
- NEW HIRES PRIORITIZED HIRING
- 7% BOARD RESERVE \$8.8M
- BENEFITS
 - HEALTH AND WELFARE- 14%↑ \$2.5M
 - PERS FROM 13.05% TO 15.53% \$802K
 - STRS FROM 12.58% TO 14.43% \$836K
 - FUTURE RETIREE HEALTH 8.8% 1- \$762K
- DISCRETIONARY BUDGETS-ROLL
- YR 3 SERP \$1.27M
- CURRENT RETIREE OPEB COST \$5.8M



FY 2017-18 REVENUE BUDGET

TENTATIVE VS. ADOPTED BUDGET

| | Tentative | Adopted |
|-----------------------------------|-------------|-------------|
| REVENUE | Budget | Budget |
| Apportionment | 107,280,483 | 108,342,501 |
| State Mandated Costs | 537,600 | 537,600 |
| Apprenticeship | 1,201,652 | 1,240,810 |
| Non-resident Tuition | 2,900,000 | 2,950,000 |
| Lottery | 2,608,341 | 2,644,206 |
| Contract Services | 525,000 | 525,000 |
| Other | 2,668,571 | 3,261,674 |
| Current Year Revenue | 117,721,647 | 119,501,791 |
| Interfund Trf-In from Fund 41 | 3,622,145 | 2,959,145 |
| Beginning Balance | 21,351,323 | 21,853,780 |
| Total Revenue + Beginning Balance | 142,695,115 | 144,314,716 |



FY 2017-18 EXPENDITURE BUDGET

TENTATIVE VS. ADOPTED BUDGET

| | Tentative | Adopted |
|----------------------------------|-------------|-------------|
| EXPENDITURE | Budget | Budget |
| 1000 Academic Salaries | 49,981,944 | 50,346,023 |
| 2000 Classified Salaries | 24,325,237 | 24,629,493 |
| 3000 Benefits | 31,710,129 | 31,928,346 |
| 4000 Supplies and Materials | 1,006,722 | 1,146,708 |
| 5000 Other Operating Expenses | 9,807,315 | 10,252,253 |
| 6000 Capital Outlay | 421,855 | 442,628 |
| 7000 Transfers and Outgo | 7,182,109 | 7,182,109 |
| Current Year Expenditures | 124,435,311 | 125,927,560 |
| General and Contingency Reserves | 18,259,804 | 18,387,156 |
| Total Expenditures + Reserves | 142,695,115 | 144,314,716 |



2016-17 ACTUALS VS. 2017-18 BUDGET

GENERAL FUND UNRESTRICTED

| EXPENDITURE | 2016-17 UNAUDITED | 2017-18 ADOPTED |
|----------------------------------|----------------------|--------------------|
| | ACTUALS | BUDGET |
| 1000 Academic Salaries | 47,760,159 | 50,346,023 |
| 2000 Classified Salaries | 25,331,097 | 24,629,493 |
| 3000 Benefits | 31,931,964 | 31,928,346 |
| 4000 Supplies and Materials | 892,233 | 1,146,708 |
| 5000 Other Operating Expenses | 11,172,082 | 10,252,253 |
| 6000 Capital Outlay | 31,942 | 442,628 |
| 7000 Transfers and Outgo | 7,594,375 | 7,182,109 |
| Current Year Expenditures | 124,713,851 | 125,927,560 |
| General and Contingency Reserves | 21,853,780 | 18,387,156 |
| Total Expenditures + Reserves | 146,567,631 | 144,314,716 |



FUND BALANCE

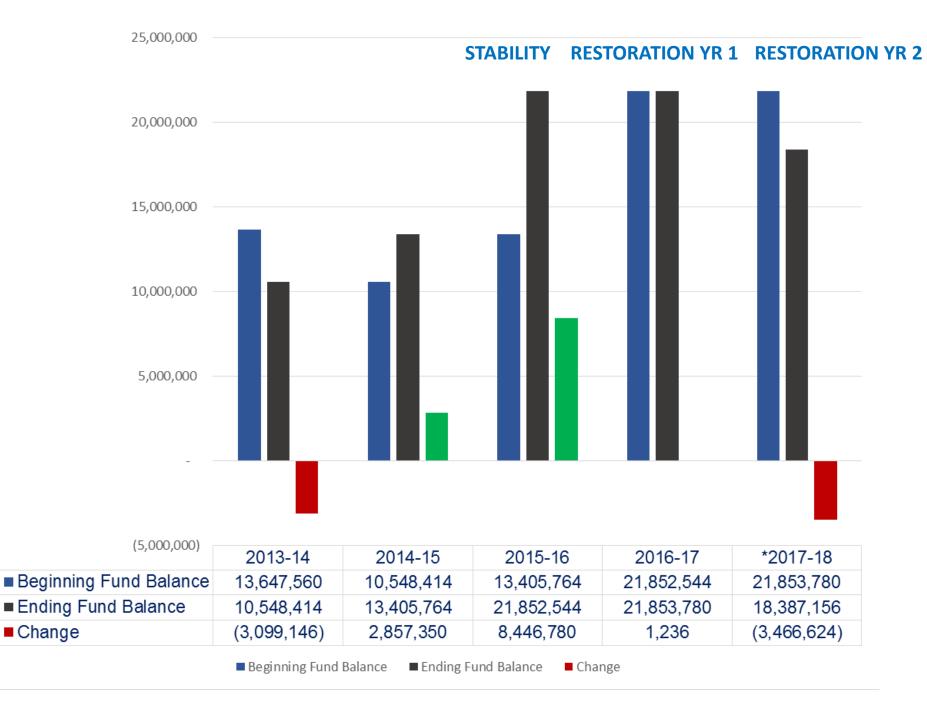
TENTATIVE VS. ADOPTED BUDGET

| FY 2017-18 | TENTATIVE | ADOPTED |
|-------------------------------------|-------------|-------------|
| L1 Z01/-10 | BUDGET | BUDGET |
| FUND BALANCE, BEGINNING | 21,351,323 | 21,853,780 |
| | | |
| REVENUE | 117,721,647 | 119,501,791 |
| EXPENDITURE | 124,435,311 | 125,927,560 |
| INCREASE/(DECREASE) IN FUND BALANCE | (6,713,664) | (6,425,769) |
| | | |
| INTER-FUND TRANSFER FUND 41 | 3,622,145 | 2,959,145 |
| NET OPERATING RESULTS | (3,091,519) | (3,466,624) |
| | | |
| FUND BALANCE, ENDING | 18,259,804 | 18,387,156 |



FUND 11 UNRESTRICTED FUND

FUND BALANCE HISTORY







SUMMARY

- Link Enrollment Management with Resource Allocation
 - 2016-17 ANNUAL PRODUCTIVITY = 469 WSCH/FTEF
 - STATE PRODUCTIVITY BENCHMARK = 525 WSCH/FTEF
- Restore FTES to pre-Decline Base (19,567) by the end of fiscal year 2018-19
- Align continuous expenditures with continuous revenue
- Meet Financial Obligations/Commitments



PRESENTED BY:

Ron Perez

Assistant Superintendent/Vice President, Finance and Administrative Services

The Budget is a product of an inordinate amount of work by numerous individuals, but special thanks go to Fiscal Services.

Carmen Coniglio

Director, Fiscal Services

Brandi Taveuveu

Manager, Budget/Payroll

